NOTE ON PUNCHED CARDS

An Engineering Case

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Prepared in the Design Division of the Mechanical Engineering Department, Stanford University, by Bernard Roth and Karl H. Vesper, as a basis for student projects with financial support from the National Science Foundation.

#### NOTE ON PUNCHED CARDS

#### Introduction

Punched cards are familiar record keeping devices in accounting systems. They are also widely used in computer systems as a "common language" medium, that is a medium through which machines can communicate and be instructed. Other common language media, less used than punched cards are punched paper tape and magnetic tape. Most larger computer systems, as illustrated in Exhibit 1, include punched card equipment as at least one alternative communication medium.

Cards are read by machines from the pattern in which holes are punched in them. Most card reading machines pass cards edge-wise through a set of tiny wire brushes, each brush being aligned with a different row on the card. When the hole of a card passes over one of the brushes, that brush projects through the hole to meet an electrical contact on the other side of the card and thereby closes an electrical circuit. Another method is to sense the hole photoelectrically. Either reading method can be performed at high speed. The sensing units can have very low inertia for fast response, and cards can be read "on the fly," without stopping. Reading speeds of over 600 cards per minute are common.

Punching of cards can be done either manually with a keypunch, or automatically. Manual keypunching is the most commonly used way of preparing initial data for input to accounting systems or computers. The keypunch operator prepares cards using a keyboard similar to that of a typewriter. Such a machine is illustrated in Exhibit 2. The speed of punching is limited by the human operator, and is many times slower than a reading machine can accept the cards. For this reason, a single computer is often backed up by one or more rooms full of programmers and keypunches.

Automatic card punching machines are used as direct outputs from computers and as card reproducers. The output of a digital computer may be on any of the common language media, or it may be displayed

The old player piano read the holes punched in its roll of music pneumatically. For each key of the piano, there was an orifice across which the paper passed. These orifices were all in a line across the music sheet. For each note to be played, there was a hole in the sheet, and when that hole passed over its orifice, it allowed air to pass through from the orifice and the resulting pressure change signaled the key to depress and play the note.

directly, as on a high speed printer, a graph plotter or a cathode ray tube. Cards have the advantage of flexibility as unit records which can be shuffled or sorted. They have the disadvantage of being slow, at least relative to magnetic tape.

Card punching is usually done with a steel punch and die. The card is gripped between rollers which position it and hold it still while a punch, driven by an eccentric shaft or a cam pokes through the card into a die, producing the hole. The inertias involved in punching mechanisms are higher than those of reading mechanisms. Also, in punching, the card is stopped at each hole position before moving onto the next, so that time is required in acceleration and deceleration for punching which is not required for reading. Consequently, automatic punching, though faster than manual punching, is performed much slower than reading, generally not even one third as fast.

Since speed is such an important characteristic of computer systems, and since the use of cards is expected to continue in such systems, most manufacturers of punching machines continue to seek ways to design more speed into their punching machines and to consider other ways in which the function might be accomplished better.

### History of Punched Cards

Punched cards were first used to mechanize weaving machines by a Frenchman, Falcon, in 1728. In this application, the pattern of holes in each card, determined which threads would be lifted as the shuttle crossed the loom and thereby determined the weaving pattern. A series of cards were linked together and the machine advanced them so that a different card controlled the strings for each passage of the shuttle. The machine, now known as the Jacquard loom, was the invention of a succession of minds during the 18th century. Its use was adamantly opposed by silk weavers of the time who feared loss of employment, but it was quickly successful and is today still widely used.

Charles Babbage, a professor of mathematics at Cambridge University, proposed use of punched cards around 1830 to control the operation of a mechanical calculator called a "difference engine." This was a device to compute mathematical tables by adding sequentially a set of the successive differences between numbers. Development of the machine required engineering work which was underwritten by the British government. Before the project was completed, however, the government withdrew its support and the machine was left unfinished, although its principles were sound and a limited model had been operated.

The force required to push a punch through a card is around 6 to 12 lbs. statically, depending on the face angles of the punch. No data on dynamic forces required were available.

A statistician at the U.S. Census Bureau, Dr. Herman Hollerith, made possible the first use of punched cards for the large scale data processing during the census of 1890. In his machine, rows of telescoping metal pins dropped through the holes in the cards from above into mercury cups beneath. Electrical circuits were closed by contacts between pins and cups and caused the movement of counter wheels. The operation was not highly mechanized. Each card had to to positioned by hand over the cups. But the 1890 census of 62 million people took only one third the seven years that the 1880 census of 50 million people had taken.

Development of other card processing machines for the Census Bureau, including the first key punch, the first sorter, and the first tabulator, followed the use of Hollerith's first machine. Pictures of some early machines appear in Exhibit 3. Commercial use of the machines began with their application to railroad accounting systems.

Hollerith formed a company to manufacture his machines. In 1911 his company merged with two others to become the Computing-Tabulating Recording Company, CTR. This company, the name of which was changed to International Business Machines (IBM) in 1928, continued to develop new machines for processing cards, including an improved tabulator which would add columns of information from decks of cards and print the results automatically in 1920. In 1924 a machine was introduced which would make 400 cards per minute. In subsequent years, its speed was raised to 650 cards a minute, then 800 and finally 1300 cards per minute.

During the 1930's punched cards found increasing use in accounting systems, as machines were developed which would handle alphabetic as well as numerical information. In 1936 the Social Security System set up accounts for 30 million people using punched cards.

In the 1940's, electronics began being introduced into punched card systems to speed the performance of calculations. At the same time, punched card accounting machines were made which could perform more calculating functions, including subtraction, multiplication and division as well as addition. Exhibit 4 shows an accounting machine of 1941.

With the introduction and development of automatic digital computers following World War II, punched cards found still more applications for input, output, and storage of information. Largely because of its dominance in punched card equipment IBM was able to come from behind in the digital computer market, entering in 1953, three years later than Remington-Rand, Univac, and within only three years was able to become the leading producer of digital computers.

The computers were capable of operating faster than the punched card input-output machines, however, especially after the electro-mechanical relays of early digital computers gave way to electronic logic circuitry. Consequently, ways of speeding up input and output were sought. A continuing search began for ways to handle cards faster, and also magnetic tape systems were introduced for input and output. Magnetic tape is substantially faster

than punched cards and also more compact, but it lacks flexibility needed for some applications. It cannot be used, for instance, as a payroll check or a utility bill the way a punched card can. Punched cards also have the advantage of being firmly established and widely used due to their long history.

The use of punched cards continues in accounting systems and also in computer applications. Large computer systems usually have alternative input-output machines, including punched cards. Sometimes the information goes from the programmer to punched cards, to magnetic tape and then to the computer. Sometimes the cards are read and punched directly by the computer. But cards are used in some way with the great majority of systems. An example of a punched card input-output unit for a computer, the Remington-Rand 1107, appears in Exhibit 5.

### Physical Dimensions of Punched Cards

The most frequently used punched card is the IBM card measuring 7-3/8 by 2-3/4 inches. A sample IBM card is attached to Exhibit 6. Such a card sells for about one dollar per thousand. This card has positions for 960 holes, arranged in 80 columns with 12 hole positions each. The customary way of identifying hole positions is to number the rows starting with row 12 at the top, row 11 beneath it, row .0 beneath row 11, followed by rows 1,2,3, down to 9 at the bottom. Columns are numbered simply 1 through 80.

Overall dimensions of IBM cards were originally chosen to match dollar bills of the time. Early cards had 50 columns and round holes. To increase the information contained per card 100 columns were tried, but the card was thereby weakened too much, so the number was reduced to 80. Other companies have introduced different cards. Some Remington-Rand cards have 90 columns and round holes, and some European machines use smaller cards. However, the IBM card continues to dominate. An attempt is now under way by the American Standards Association to standardize cards in the IBM format. Excerpts from the proposed standard appear as Exhibit 7.

Many coding systems are possible for writing on punched cards, as is suggested by the fact that there are 4,096 possible punching combinations on each of the columns of an 80 column card. In the simplest system to visualize, each row stands for its customary number from 0 through nine. Letters can be indicated by two holes each, one punched in the rows 0, 11, or 12, and the other in one of the remaining rows. For example "B" is represented by a hole in row 12 plus one beneath it in row 2. This code, known as the Hollerith code, is illustrated by the card of Exhibit 6.

IBM became so dominant in the punched card business that the Department of Justice undertook antitrust action against the company. A consent decree resulted under which IBM agreed to divest itself of all but 50% of the industry's card making capacity by September, 1963.

Hollerith code is used in accounting systems as also shown in Exhibit 6, and most other non-computer applications.

For computer applications, binary card codes have been developed. These binary codes have two advantages. One is that they allow more information to be packed onto each card. The other is that they are more compatible with computer logic. Binary logic is most convenient for computer circuits since these circuits are built of devices which have only two states, such as open-closed, energized-non-energized, or magnetized-demagnetized. Binary code on cards can be written either row-wise or column-wise. Also, a word may be continued onto part of another row or column, and the next word can pick up where it leaves off. Words are usually made all the same length, however, such as 36 bits, so that each card has the same number of words located in the same positions as words on the other cards of the program.

Automatic punching machines are used to punch all types of codes. A punching machine may operate as the direct output of a computer, it may be the output of a translating device which is taking information from some other medium to be put onto cards, or it may be simply duplicating other cards.

The nature of the code may affect the load on the punching machine. Binary codes, for instance, generally require that more holes be punched. With Hollerith code, on the other hand, fewer holes in total per card are punched, but there tends to be a concentration of punching in the zero row of the card. Partly, this is due to the fact that zero occurs three or four times as often as any other numeral. And partly it is because programmers sometimes follow the practice of striking a zero to any column not otherwise used in the message being put on the card. By so doing, they can check to see that no column has been missed or overlooked during the writing process.

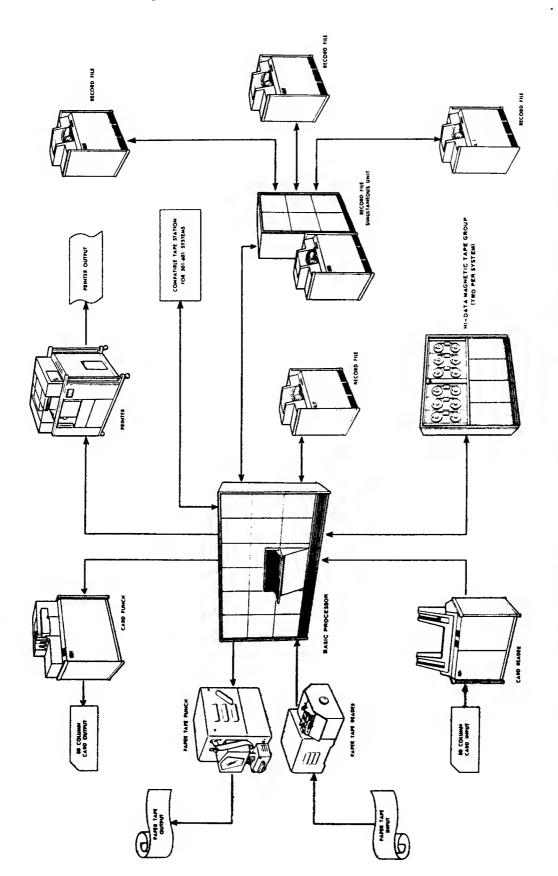
#### Future of Punched Cards

When magnetic tape was introduced to computer systems in the late '50's, there was conjecture in the data processing industry that it might soon replace cards as a common language medium for computers. Not only are tapes many times as fast an output recording device as cards, but also they are more compact: a 10-1/2 inch diameter roll of tape possible holding as much information as 50,000 punched cards. Moreover, a tape may be expected to last indefinitely and can be erased and reused whereas cards cannot be reused and they wear out.

Cards have, nevertheless, continued to be used in ever increasing quantity. In some ways they are more flexible than tapes. The cards of a program can be rearranged, or certain ones can be withdrawn or modified

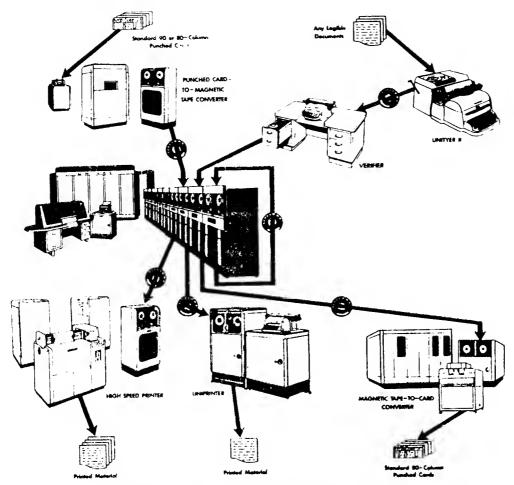
without changing the whole deck. Unlike magnetic tapes, cards can be visually inspected, and they can be written on, as in the card in Exhibit 6, for visual identification. Cards have proven very useful as "return documents," such as payroll checks, utility bills, class enrollment cards, etc.. The same card can thus be used both in a "common language" capacity and as a written document. A user need not have a major data processing system to use cards, but can begin with a simple card system and gradually adapt it to increasing complexity as his needs grow.

Punched cards began early, and have since become increasingly intrenched as a common language medium. The number used per year has continued to grow and is expected to grow further in the future. A question unanswered for the future is how the machines for handling cards will be improved.

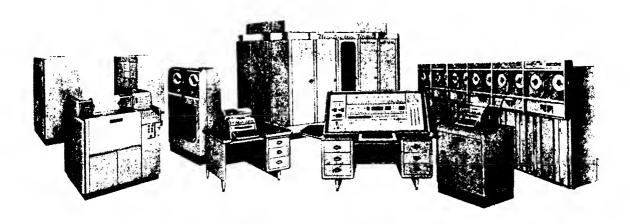


INPUT-OUTPUT EXPANSION OF THE RCA 301 DATA PROCESSING SYSTEM

Reproduced from Office Automation Handbook, 155 Fifth Avenue, New York 10, N. Y.



UNIVAC II DATA AUTOMATION SYSTEM
INPUT AND OUTPUT DEVICES IN RELATION TO CENTRAL PROCESSING UNITS



REMINGTON RAND UNIVAC II DATA AUTOMATION SYSTEM

\*\*Revised Information

Issue 1

ПМ1 (115)

Reprinted from Office Automation Handbook, 155 Fifth Avenue, New York 10, N. Y.

### Exhibit 1 - Computer Systems (Con't.)

### COMPONENT PRICES OF THE BURROUGHS B-5000 SYSTEM1

### Basic Required System (does not include input-output units)

B-5280	-	Processor Module A		\$ <b>26</b> 5,600.
B-5282	-	Input-Output Sub-system		93,375.
B- 430	-	Storage Drum		70,550.
B- 460	-	Memory Module	,	51,875.

### Peripheral Equipment

B-	122	-	Card Reader (200 cards per minute)	8,800.
B-	124	<b>÷</b>	Card Reader (800 cards per minute)	15,200.
B-	303	-	Card Punch (100 cards per minute)	18,000.
B-	304	-	Card Punch (300 cards per minute)	27,000.
B-	321	•	Line Printer (700 lines per minute) (1 or 2 of these units may be used with the system)	49,800.
B-	422	-	Magnetic Tape Unit (66M characters/sec.) (Any number of these units up to 16 may be used with the system)	33,200.
В-	460	-	Memory Module (4,096 words) (Maximum of 8 modules)	51,875.
B-	141	-	Paper Tape Reader (1M characters/sec.)	16,800.
B-	341	-	Paper Tape Punch (100 characters/sec.)	9,500.

The Burroughs B5000 is described by the Burroughs Company as being "a medium priced, general purpose, solid state system that sets new standards of productivity. The B5000 is an integrated hardware-software package specifically designed to utilize the higher level languages of ALGOL and COBOL and thus reduce programming time and cost. Highest productivity per dollar is achieved thru multi-processing several unrelated jobs at the same time under the control of a comprehensive MASTER CONTROL PROGRAM that not only schedules and controls work but also assigns memory and input/output units."

Exhibit 2 - Manual Card Punch



ıвм 26 Printing Card Punch

Exhibit 3 - Early Card Machines

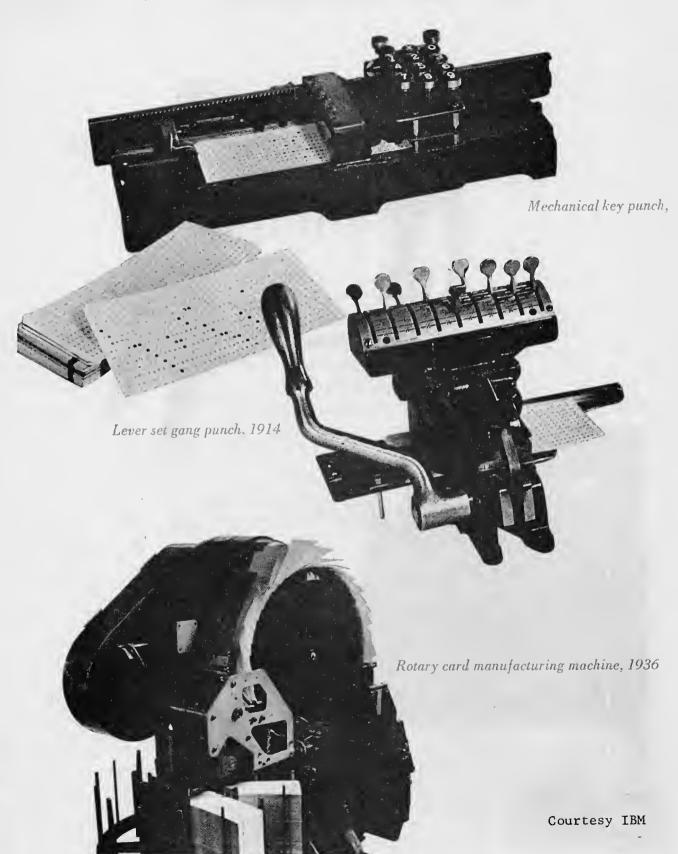
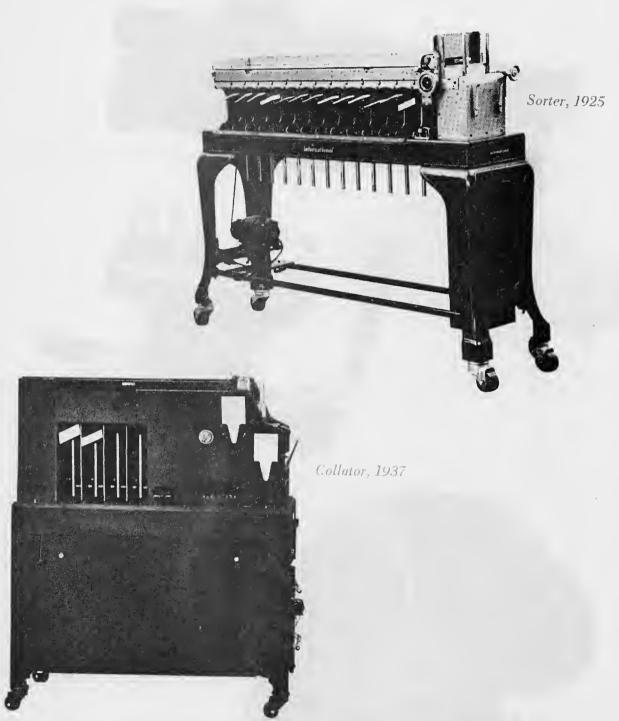
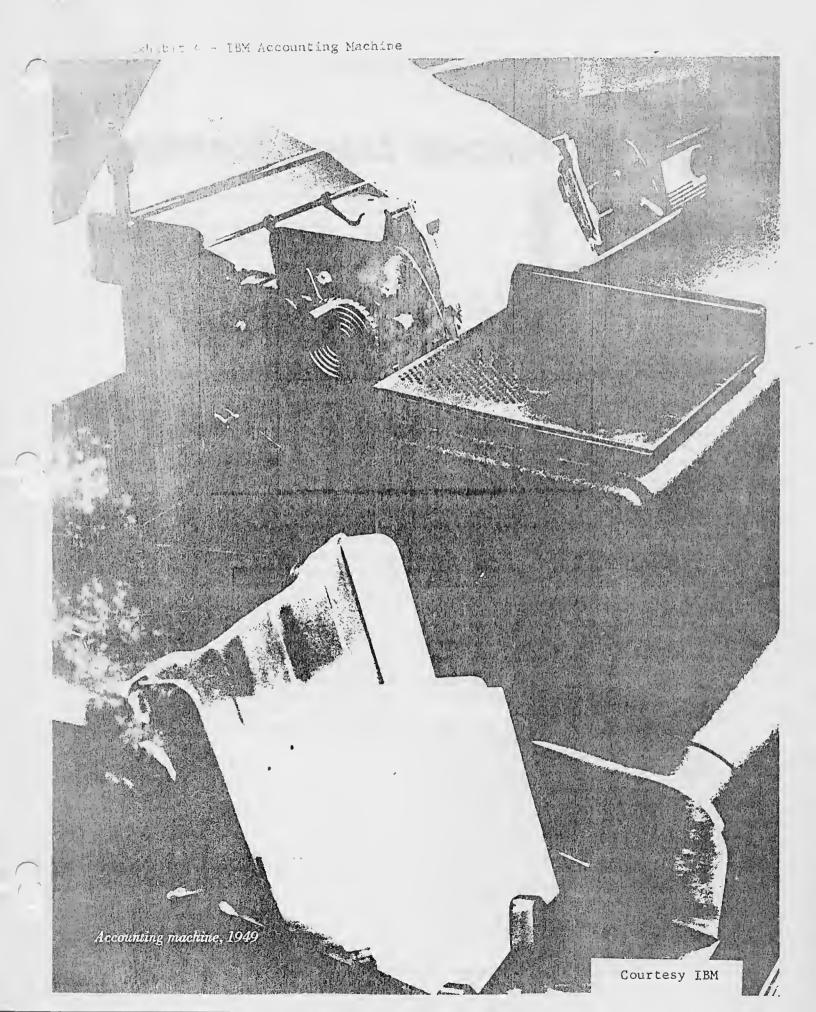
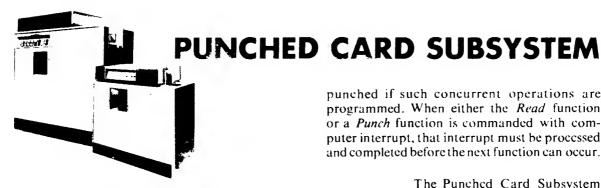


Exhibit 3 (Cont.) - Early Card Machines



Courtesy IBM





The Punched Card Subsystem for the UNIVAC 1107 system comprises a Card Reader, Card Punch, Card Control Unit. and Channel Synchronizer, Using 80-column cards, the Punched Card Subsystem operates as a computer system input or output device, or both concurrently. The Card Reader can read and check at processing speeds of 600 eards per minute; the Card Puncher can punch and check at processing speeds of 150 cards per minute. By programming a 4-to-1 interlace (read four cards and punch one card), a user can effectively read and punch cards at a total rate of 750 eards per minute.

The Card-Reader unit has an input magazine. first read-sense station, second read-sense station, and three output stackers. Cards are fed on a roller mechanism, automatically read at the first sense station and verified at the second sense station, and deposited into the output stackers.

The Card Punch unit has an input magazine, a punch station, a wait station, a punch-verify station, and two output stackers. A punch operation normally consists of making a readcheck (when applicable, using the special memory in the control unit), punching a card, and making a punch-verify check before depositing the card into an output stacker.

The Control unit, in addition to its normal control functions, contains a memory to store the contents of three cards (for comparison purposes) and to store card translation data.

Under normal operating conditions, the Card Reader will read a card every 100 milliseconds; the actual sensing and storing of data is accomplished in 82 milliseconds allowing 18 milliseconds unused time. The Card Punch unit normally punches a card in 400 milliseconds; translation, transfer, and set-up time preparatory to punch is approximately 266 milliseconds with the actual punch time 134 milliseconds. The 4-to-I read-to-punch ratio makes it possible to read four cards for every one card being

punched if such concurrent operations are programmed. When either the Read function or a Punch function is commanded with computer interrupt, that interrupt must be processed and completed before the next function can occur.

The Punched Card Subsystem Programming is programmed using Input/-Output instructions which trans-

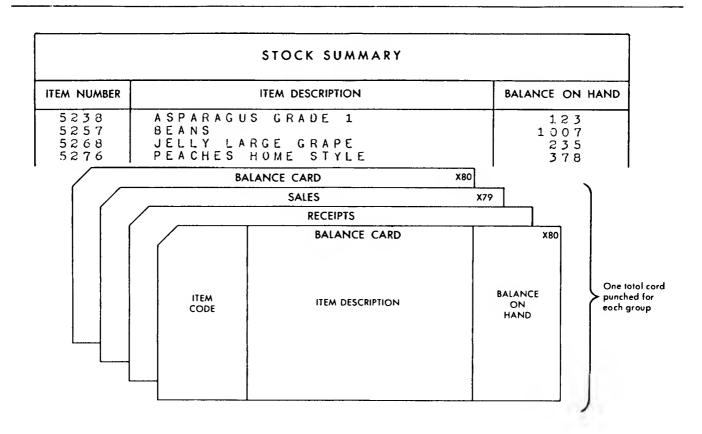
fer data between the core memory storage section of the Computer and the punched card subsystem. The data may be in one of three formats: card code, row binary, or column binary,

Card code punching means that each column used contains one, two, or three punches, representing an alphabetic or numeric character or a special symbol. Each of these is automatically translated (in the control unit memory) to a six-bit binary character such as Fieldata for transmittal to the Computer. Using this format, each card can furnish data for a block of 14 36-bit Computer Words.

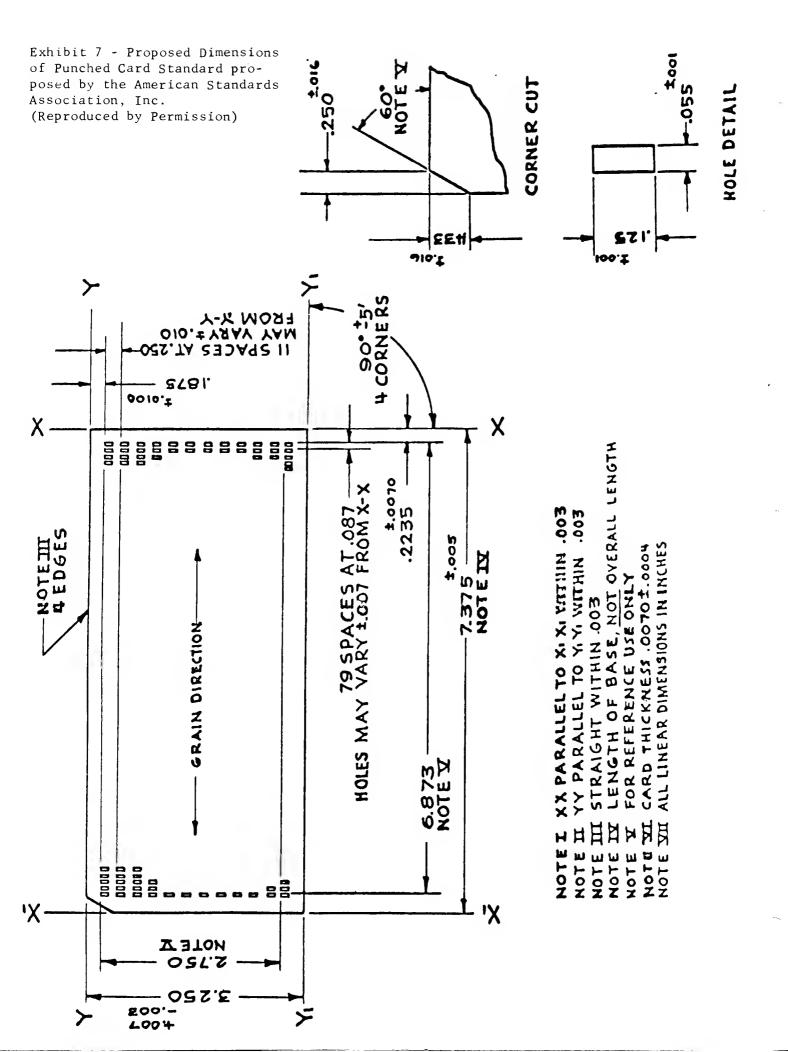
Row binary punching means that each of the 12 card rows contains two 36-bit Computer Words, plus 8 bits. Words can be sent directly to the Computer without subsystem translation. Using this format, each card can furnish data for a block of 27 Computer Words.

Column binary punching means that each group of three 12-row columns contains a 36-bit Computer Word, which can be sent to the Computer without subsystem translation. Using this format, each card can furnish data for a block of 36 Computer Words.

The Stock Summary Report shown below was prepared on an accounting machine from total cards prepared on another machine. The total cards could be interpreted and used in place of the report, if desired. The balance-on-hand is obtained by adding receipts to old balance-on-hand and subtracting sales.



Courtesy IBM



### Engineering Case Library

### INTERNATIONAL BUSINESS MACHINES CORPORATION (A)

IBM and the Computer Industry

An Engineering Case

While International Business Machines Corporation has cooperated with Stanford in encouraging the development of this course material and in supplying basic information and documentation, the company has not reviewed the course manuals and has had no part in their preparation and therefore does not necessarily concur with any opinions expressed or attest to factual accuracy. IBM wishes explicitly to avoid such intervention in order to allow complete editorial freedom to the University.

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Prepared in the Design Division of the Mechanical Engineering Department, Stanford University, by Bernard Roth and Karl H. Vesper as a basis for student projects with financial support from the National Science Foundation.

#### IBM and the Computer Industry

### "Growth Company"

"Can IBM Keep Up the Pace?", asks the title of an article in Business Week magazine, February 2, 1963. The pace of IBM has been one of unusual growth. Worldwide sales in 1962 were over \$2.5 billion or 3.6 times the total sales in 1955. During the same period, net income multiplied fourfold. Reflecting the stock market's reaction to this sales increase, the price of IBM stock increased sixfold in the same period, while brokers and investors referred to IBM as a "growth stock." In contrast, the U. S. gross national product rose less than half in the same period and the Dow-Jones Industrial Average only; slightly more than one half. IBM stock was selling for \$490 per share at the end of 1963 or 56 times the previous year's earnings. At the same time, the Dow-Jones Industrial Average had a price-earnings ratio of around 18. When stockholders place a high value on a company's stock it is usually because they expect the company to continue prospering and growing. And the stockholders elect the management which runs the company.

A variety of factors have been suggested as the keys to IBM's success. One analyst commented:

"There are several interrelated reasons for IBM's growth today. Not the least among them is the selling muscle that still owes an immeasurable debt to Watson, Sr. But it is IBM's unparalleled educational program that has played the prime role in building IBM's ascendancy since the mid-fifties. The old electromechanical calculators were sophisticated accounting machines. But compared to the giant machines of the 1960's they were simple indeed..."1

The letter to shareholders of the IBM Annual Report dated January 22, 1963 laid emphasis on new product development:

"The range of IBM's products and services has been extended steadily in order to meet the growing data handling requirements of our customers.

"A new key-driven accounting system that can handle smaller business requirements with greatly increased efficiency was announced a few weeks ago, and a new low-cost computer that promises to bring advanced data processing to many firms for the first time was introduced earlier this year.

"Our customers' needs for increasingly larger systems were also met with the introduction of two new products including one of the most powerful computing systems ever offered by IBM.

<sup>1</sup> Dun's Review and Modern Industry, July, 1963

"Substantial investments were made in the Company's research and development programs during 1962. These programs are designed to produce new IBM products and services for the future..."

Illustrations of some of IBM's research and development activities appear in Exhibit 1.

The Chairman of the Board of IBM, Thomas J. Watson, Jr., pointed to the choice of industry as being a major factor in the company's success:

"Our growth has be to related to the environment and the competitive situation. We had an excellent opportunity, and we think we've capitalized a bit on that opportunity. But whenever I find myself talking smugly about our progress, I remind myself that in many other industries we could never have done so well."

"Our field of business", according to one of the IBM company publications, "is information processing...". Within this general category, the company concerned itself with a large number of products and services. One division made electric typewriters and dictating machines. IBM had entered the electric typewriter market by acquiring the Electromatic Typewriter Company in 1934, and by 1960 IBM was estimated to be making over 60% of all office electric typewriters. Another division was established in 1962 to manufacture solid state components for use in the company's electronic circuits. Other divisions made punched cards, tapes and other data processing machine supplies, did advanced product research, provided data processing services, and produced a number of computer systems. A list of the IBM Divisions and their products and services appears as Exhibit 2. It was in the area of computers that the major portion of the company's growth had occurred.

In 1950 there were less than a dozen large electronic computers, and they were used mainly for scientific explorations. By 1963 computers had come into wide use by business firms and annual sales of electronic computers was estimated at around \$3 billion per year. IBM trailed competition in entering the computer business. Remington-Rand came out with the UNIVAC in 1950 by buying the small Eckert Mauchly Computer Company that developed it. IBM, which had turned down the chance to buy Eckert Mauchly, did not come out with its first machine, the 702, until 1953. A major advantage to IBM, however, was its dominance in punched card equipment. IBM dominance in punched card systems was so great that anti-trust action had been brought by the Justice Department resulting in a consent decree in 1956 requiring that IBM divest itself of enough card making capacity to reduce its share of the industry to less than 50% within 7 years. By applying its energies to computers, IBM soon rose to leadership in that industry. It was estimated that by 1963 IBM had installed over 10,000 electronic computers, over 3/4 of the world total, and more than 10 times as many as IBM's nearest computer competitor, UNIVAC Division of Sperry-Rand Corporation. $^{\mathrm{l}}$ 

Business Week magazine, February 2, 1963

ECL 3

Sperry-Rand is by no means the only competitor of IBM in the computer business, however. The attractiveness of the computer market to some other companies is illustrated by the entry of Royal McBee during 1956 through acquisition of a smaller company, the General Precision Equipment Corporation. A former McBee executive summarized the merger as follows:

"Before the merger with Royal, McBee realized that with the appearance of computers, which represented the future, it had to get into the computer business. Our problem was how to do it. Remington-Rand had already started in the computer business; IBM was in it. We didn't have the engineering talent to start, and yet we realized that we were looking at a market of many millions of dollars and at a very large investment of go after it."

The result was merger with General Precision, which had some computer engineering experience to form Royal Precision. By 1961, the Royal McBee Annual Report was able to claim:

"Approximately half of all installations of low-price general purpose digital electronic computers in the United States presently are Royal Precision products. In Canada, Royal Precision has more of such installations than all competitive models combined."

Not all companies which tried to enter the computer business were this successful. Underwood Corporation tried to enter the market in a way similar to that of McBee. The 1952 Underwood Annual report stated:

"In October 1952, your corporation acquired the business of the Electronic Computer Corporation of Brooklyn, N. Y., one of the leaders in the field of designing and constructing electronic computers. This activity is now being operated as the Electronic Computer Division of Underwood Corporation. The electronic computers manufactured by this division are marketed under the trademark ELECOM.

. . . . . . . . . . . . . . . .

ELECOM is the first standardized, fully automatic electronic digital computer to be produced at a price which is within reach of a considerable market of industrial user....It is for the use, among others, of scientists, engineers, and mathematicians, and will be extremely useful in many complicated mathematical computations."

Underwood also became the licensee of an English company to make punched card equipment. This equipment was to use smaller cards than IBM cards and was mentioned in the Underwood Annual Report as follows:

"With these small and less expensive cards and correspondingly smaller machine equipment, the benefits of punched-card methods will be commercially available to medium and small as well as large businesses."

Underwood continued to develop still other computer equipment in the following year, including larger computer systems. However, the results were less than satisfactory, and the 1957 Annual Report stated:

"Early in 1957 an important change occurred in our policy concerning electronic computers. It was concluded that continued development and commercialization of large-size computers entailed greater risk and capital than the company could prudently afford and this work was discontinued."

In 1958 the company continued for the third year to lose money and the Annual Report gave a still more restricted objective in data processing:

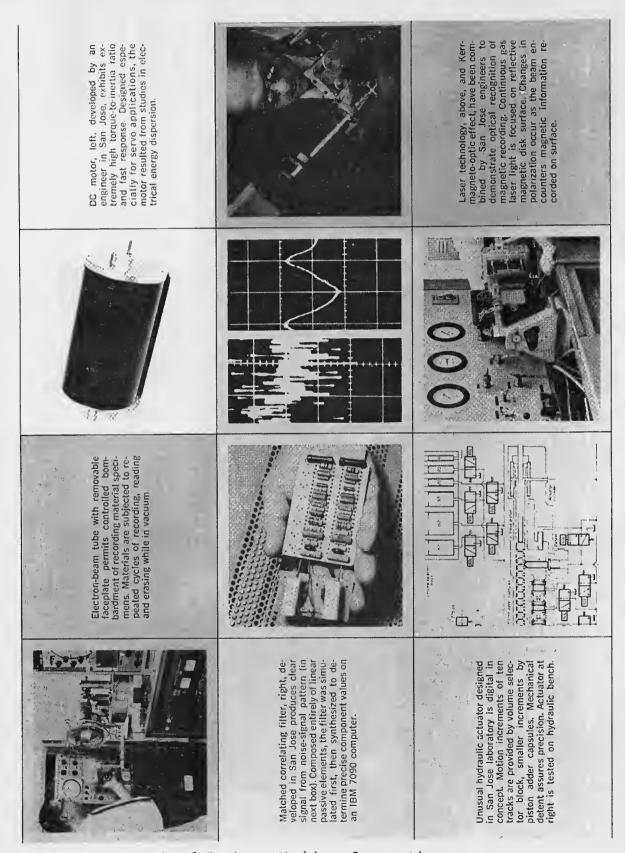
"Even though greatest effort during 1958 was devoted to the immediate problem of establishing a sound foundation of profitable operations, significant progress was also made in defining an attractive area for Underwood's future in the growing market for office automation.......... Basically, our objectives lie in the area of mechanical, electromechanical, and electronic devices for the most rudimentary data processing requirements."

Losses still continued, however, and eventually Underwood was forced to sell out. A Fortune Magazine article describing the efforts of the chief executive officer, Frank E. Beane, to salvage the company described the end as follows:

"Beane finally admitted defeat in the spring of 1959, when a new adding machine, designed to replace the antiquated Sundstrand, had to be sent back to the drawing board for debugging. Without a first-rate product in the numbers field, Underwood hadn't a prayer of making out on its own...."

A number of firms have developed successfully in the computer business, however, and it is estimated that IBM now has around 375 competitors in this field. A list of some of them and their product lines appears in Exhibit 3. Some companies with interests in the computer business, such as Ford Motor Company, the owner of Philco, are much larger than IBM, as can be seen by the annual sales figures of IBM and some of its competitors appearing in Exhibit 4. In addition, there are smaller companies competing in various special types of computer peripheral equipment, such as the Soroban Corp. which makes a line of very high speed printers and punches. Thus, competitive pressures in product development continue to come from all sides. Some recent computer product introductions by two contestants, Minneapolis-Honeywell Regulator Company and General Electric Company are described in a reprinted Business Week article attached as Exhibit 5 entitled, "New Challenge to IBM."

### Exhibit 1 - Some IBM Research Activities



Courtesy International Business Machines Corporation

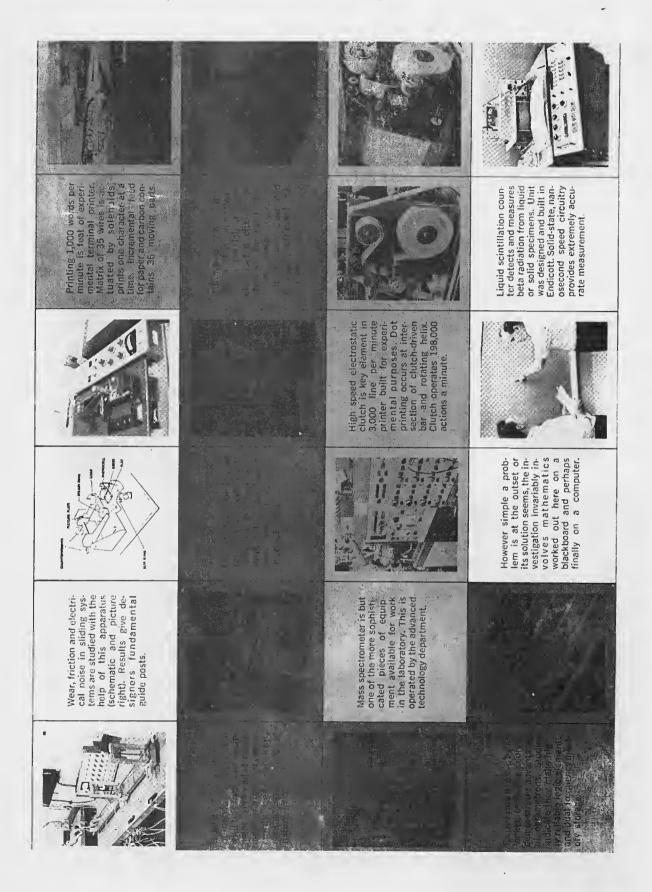


Exhibit 2 - Divisions of IBM

General Products Division -

Largest IBM division, Manufactures small and medium computers and data processing systems, primarily for business applications. Products include the 1401 and 1620 computer systems and handling equipment for punched cards and punched paper tape used with larger computer systems.

Data Systems Division -

Manufactures larger computer systems such as the 1410 and 7090, primarily for business applications.

Data Processing Division -

Primarily concerned with sales. Sells machines on either outright purchase basis or rental basis. Provides maintenance as part of rental service or on a contract basis through an organization of "Customer Engineers". Performs systems engineering to uncover customers needs for computers develops programs and maintains a program library for customers.

Federal Systems Division -

Handles sales to US Government, mainly using existing products but also doing some new product development.

Electric Typewriter Division -

Manufactures and sells electric typewriters, dictating machines and other small office machines.

Supplies Division -

Manufactures and sells punch cards, magnetic tape and paper tape.

Components Division -

Manufactures electronic components such as transistors, magnetic cores, and circuit cards for use in IBM products. About two years old.

Industrial Products Division -

To manufacture and sell non-computer products developed as byproducts of the company's development efforts and knowhow on a wide front of technology. Started only within recent months. No products yet released to the market.

Advanced Systems Division -

Develops systems for market needs of the future in the general range of five years hence. Largely concerned with applications for existing devices, but also doing some product development.

Research Division -

Explores technology to develop radical new devices such as lasers, language translators, new materials. Concerned largely with applications of the more distant future in the range of 10 years hence.

Other organizations of IBM include two subsidiaries, the Service Bureau Corporation, which sells computation services, and the IBM World Trade Corporation which has 15 manufacturing plants in 13 countries, 40 card plants in 34 countries, 5 engineering laboratories, 196 service bureaus and 314 sales offices in 95 countries. The latter had a gross income of \$653 million in 1962, up more than 30% from 1961.

## "OFFICE AUTOMATION" HANDBUOKS

The following is an example of the valuable information — not theory — contained in OFFICE AUTOMATION handbooks

### COMPUTER COMPARISON CHART and CENSUS

COMMERCIAL DATA ON DIGITAL COMPUTERS USED IN BUSINESS APPLICATIONS

C - Magnetic Core
D - Magnetic Drum
K - Keyboard
M - Magnetic Carde
MCR - Magnetic Character Reader

DL - Delay Linee
MB - Magnetic Strip
MT - Magnetic Strip
MT - Magnetic Tape
MT - Magnetic Tape
MT - Magnetic Carde
MCR - Magnetic Character Reader

TF - Thin Film

MS - Magnetic Strip
MT - Magnetic Strip
MT - Printer
MAgnetic Carde
MCR - Optical Character Reader

Manufacturer, Type, Model	Price Average System (\$1,000)	Average Rental (\$/Mo.)	Qty. Delivered	Firet Ship- ment	Deliv. Time (Months)	Imput	Memory	Output	Approx. KVA Power	Average Working Area (8q. ft )	
Punched Card Calculatore and Computere											
IBM 604 (Model 1)	26	550	4.400	12-48	1-6	PC	VT -	PC	7	25	
IBM 607 (diecon.)	(2	900		10-63	2-6	PC PE		PC PC	11	30	
IBM 609 (Model A1) Univac 60		1.015	100	11-80 6-54	14-16	PC PT	<u>C</u>	PC	1	20	
Univac 120		1,350	1,000	6-64		PC-PT	VT VT	PC	10	50 50	
OMVAC 130	91.0	1,300			Scale Co	**************************************			10	50	
Burroughs B5000	790	18M	0 :	1962	16	K-PC-MT	C-D-MT	PC-MT-Pr	36	1.000	
Control Data 1604	1.155	3214	16	1-60	10	K-PT-PC-MT	C-MT	PC-PT-MT-Pr	20	600	
GE 210	800	16M		7-89	10	K-PC-PT-MT-MCR	C-DI-MT	PC-MT-PT-Pr	18	850	
Honeywell 800		20-40M		11-60	13	PT-PC-MT-MCR	C-MT	PT-PC-MT-Pr	30	980	
IBM 704 (diecon, )	1,900	HM		12-55	477	PC-MT	C-D-MT	PC-MT-Pr-CRT	125	2,000	
IBM 705 (Modele I, II, III)	1,900	37M		11-85	15-20	PC-MT	C-D-MT	PC-MT-Pr	100	3,000	
IBM 709	2.600	56 M	90	8-58	15-20	PC-MT	C-D-MT	PC-MT-Pr-CRT	160	3,000	
IBM 7070, 7072 and 7074 IBM 7080		20-30M		3-80	18	PC-MT-MCR	C-Di-MT	PC-MT-Pr	32	1,200	
IBM 7090	2,530	56 M	80	1981	18-24	PC-MT	C-MT	PC-MT-Pr	45	1,000	
NCR 304	850	14M	16	1-60	12-15	PC-MT K-PC-PT-MT-MCR	C-MT C-MT	PC-MT-Pr PT-PC-MT-Pr	35	1,100 1,200	
Phileo 2000	1.600	364		10-58	12	K-PC-VT-PT	C-D-MT	PC-MT-PT-Pr	24	1,200	
RÇA 501	800	16M	61	5-50	12	K-PC-MT-PT	C-MT	PC-MT-PT-Pr	38	1,200	
RCA_601	2,000	35M	0	9-61	10	K-PC-MT-PT	C-MT	PC-MT-PT-Pr	40	1.200	
Univac I (discon.)	1,280	23M	48	4-61	-	PC-MT	DL-MT	PC-MT-Pr	120	2,500	
Univac II	1,520	38M		12-57	11	PC-MI-PT	C-MT	PC-MT-PT-Pr	120	2,500	
Univac III	1,000	20M	0	1962	11-14	K-PC-MT	C-D-MT	PC-MT-Pr	52	1,200	
Univac 490 Univac 1101-1105	1,500	30M	0	1962	18-24	K-PC-MT-PT	C-D-MT	MT-PC-PT-Pr	60	2,000	
Univac 1107	1,500 2,500	30M	45	5-50 1962	18-24	K-PC-MT-PT	C-D-MT		120	3,000	
Ontrac 1101	2,000	DV M				K-PC-MT-PT	TF-C-D-MI	MT-PC-PT-Pr	93	2,500	
Alwac III-E	120	3,600	40	2-64	le Compu						
Bendix G-15	80	3,000	350	7-88	1-3	K-PC-MT-PT	C-D-MT	PC-MT-PT-Pr	10	100	
Bendix G-20		15.500	350	4-81	14.	K-PC-MT-PT K-PC-MT-PT	D-MT-PT	PC-MT-PT-Pr	- 5	60	
Burroughs 205	260	4,600	160	1-54	-17	K-PC-MT-PT	D-MT	PC-MT-PT-Pr	20	900	
Burroughs 220	560	14,000		10-68	- 1	K-PC-MT-PT	C-MT	PC-MT-PT-Pr	30	1,200	
Burroughs B251 VRC	217	3,975		1961	18	K-MCR-MS-PC	C	M8-Pr	16	500	
Bufroughe B270	300	7,000	0 i	1962	18	PC-MT-MCR	C-MT	MT-Pr	16	600	
Control Data 160 and 160A	80	2,000	40	4-60	6	K-PC-MT-PT	C-MT	PC-MT-PT-Pr	1	60	
GE 225	250	7,000		12-60	12	K-PC-PT-MT-MCR	C-D-DI-MT	PC-MT-PT-Pr	16	400	
Honeywell 400	280	8,660		12-61	13	K-PT-PC-MT	C-MT	PT-PC-MT-Pr	23	400 600	
IBM Ramac 305	190	3,200		11-57	12	PC-PT	DI-C-D	PC-Pr	15	360	
IBM 650 (All types)	215-480	4-9,000		11-54	8-12	PC-MT-PT K-PT-PC-MT-MCR-OCR	C-D-DI-MT	PC-MT-Pr	20	100	
		3-10,000	300	9-60	34	K-PT-PC-MI-MCR-OCR	Ç-Di	PC-MT-Pr	10	350	
IBM 1620	95	7-18,000		9-60	24 10	K-PC-PT-MT-MCR K-PC-PT	C-DI-MT	PC-MT-Pr	26	400	
NCR 315	315-400	6-8,500	100	1-62	18	K-PC-MC-PT-MT-MCR	C	PC-PT-Pr		100	
NCR 390	75	1.850	- ¥	5-60	13-18	K-PC-PT-MS	<del></del>	PC-MT-PT-Pr PC-PT-M8-Pr	16	700 200	
Philco 2400	350	7,800		1962	12-18	K-PC-PT-MT	c	PC-PT-MS-PT PC-MT-PT-Pr	12	250	
RCA 301	271	5,800	<u> </u>	7-61	12	K-PC-MT-PT-MCR	C-DI-MT			400	
Royal Precision RPC-4000	67	1,750		12-60	- 80	K-PT	D D	PC-MT-PT-Pr PT-Pr	10	120	
Royal Precision RPC-9000	120	2,450	-1	8-60	ě	K-PT-PC-MT	DL-MT	PT-MT-Pr	-1-	180	
Univac File Computer 0 and 1	250-400	6-10,000	110	8-56	12	K-PC-MT-PT	C-D	PC-MT-PT-Pr	30	1,000	
Univac Solid-State 80 and 90	168-360	4-9,000	300		12	PC-MT	D	PC-MT-Pr	15	300	
Small-Scale Computers (Under \$75,000)											
Burroughs E101	27	676		11-55	1-2	K-PT-PC	D	PT-Pr	2.6	25	
Burroughs E103	29.7	965		9-60	3	K-PT-PC	D	PC-PT-Pr	2.5	25 25	
Clary DE-60	18	540	25	3-60	1-3	K-PT-PC	D		.2	20	
IBM 632	8.2	225	2.000	6-58	4-9	K-PC	Ç B	PC-PT-Pr PC-PT-Pr	1	15	
Monroe Monrobot IX Monroe Monrobot XI	9.6	700	125	3-58	2-3	X		PC-Pr	.8	15	
Royal Precision LGP-30	49.5	1.100	20		. 6	K-PT-PC	D	PT-PC-Pr		20	
" A T T T T T T T T T T T T T T T T T T	G. UF	1,100	460	9-56	1-2	K-PT-PC	D	PT-Pr	1.5	16	

Where exact figures were not available, estimates were used.

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Publishers of Office Automation, Office Automation Applications, and Business Automation News Report

Exhibit 4 - Some Competitors of the Computer Industry

		Sales in Millions of Dollars						
	158	'59	'60	'61	'62			
Bendix	623.7	689.7	792.2	758.0	794.2			
Burroughs	292.6	358.1	<b>3</b> 87.5	399.4	422.9			
Control Data			9.7	19.8	41.0			
IBM	1,171.8	1,309.8	1,436.1	1,694.3	1,925.2			
Minneapolis Honeywell	<b>328.</b> 5	381.4	426.2	470.1	<b>5</b> 95 <b>.</b> 9			
N.C.R.	393.7	419.0	457.8	518.9	564.0			
Ford Motor Company (Philco)	4,130.3	5,356.9	5,237.9	6,709.4	8,089.6			
R.C.A.	1,170.7	1,388.4	1,486.2	1,537.9	1,742.7			
Remington Rand	864.3	989.6	1,173.1	1,177.0	1,182.6			
Royal McBee (Royal Precision)	94.9	104.0	111.1	106.8	106.3			
Clary		10.8	10.2	9.0	8.3			
Litton Industries (Monroe)	83.2	125.5	187.8	250.1	393.8			
Smith Corona Marchant	87.1	90.4	9 <b>3.4</b>	96.5	103.2			

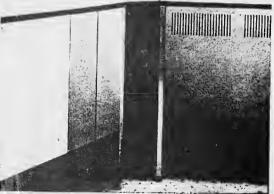
# New challenge to IBM

In a multimillion-dollar gamble, both Honeywell and GE are marketing new lines of computers that will compete directly in sales areas and costs with the industry leader



**GE 425** is one of four star-shaped computers in Compatibles-400 family.





Honeywell 200 is a desk-height computer with silicon components.

Two major computer manufacturers—General Electric Co. and Minneapolis-Honeywell Regulator Co.—made major tactical moves this week to pry a larger share of the data processing market away from International Business Machines Corp.

Both companies announced they are bringing out lines of computers that compete directly with some of IBM's most successful equipment in market areas that IBM now dominates almost completely. It's a twist on the "if-you-can't-lick-'em-join-'em" approach and represents a multimillion-dollar gamble for Honeywell and GE.

Both companies helieve this is the only ronte to survival in a murder-ously competitive business. Important to computer users, the moves bring significant cost reductions in broad areas of data processing equipment. But in this field, where IBM has set a hlistering pace in developing sales, service, and customer education techniques, price alone is far from everything.

Direct aim. There is no doubt that the new Honeywell and GE computer systems will shake things up a bit. Honeywell's new computer, called the 200, is aimed directly at IBM's most successful machines—the 1440, 1401, and 1460 series that rent from ahout \$2,000 to \$16,000 a month. The best industry estimates put IBM installations and unfilled orders for this class of computers at more than 10,000 units, representing yearly rental income of about \$400-million.

Honcywell's new 200 system, with rentals starting at \$3,100 per month, is roughly in the same price range as IBM 1401 systems. But Honcywell claims the 200 computer is more than twice as fast. In a direct effort to lure IBM customers to its new machine, Honeywell is offering an accessory package it calls "Librator." This is a small device, plus a master computer program, that automatically translates programs prepared for IBM's 1401s to programs suitable for the Honeywell 200.

While attacking IBM on its strongest product front, Honeywell bowed

to IBM's industry leadership by announcing a switch to a new ½-in. magnetic tape system that is compatible with IBM's equipment.

New GE family. While Honeywel

New GE family. While Honeywel is going after the small-to-medium class of computers, GE's Computer Dept. has decided to beef up its efforts in the next larger class of business data processing machines. GE announced a new family of four progressively larger and faster machines ranging in rental from \$10,000 to \$30,000 per month. It claims the new computers will do twice the work of "competing systems" in the same price range, or, conversely, will reduce hardware costs 50%.

The first two machines in the new GE family, called the 425 and 435, are specifically for business data processing jobs. Two larger computers are in the family, the 455 and 465, will also do engineering work.

GE will continue to produce its existing family of four general purpose computers in the 200 line. The 200 and 400 series computers cannot interchange programs, but they can be hooked together in a system with GE's Datanet communications processor so they can "talk" to each other. Programs and peripheral equipment such as tapes, card readers, and punches are the same within families so systems can be expanded without reprogramming or massive rewiring.

GE also confirmed that it was finishing up the design of a new series of large-scale scientific computers to be called the 600 family

puters to be called the 600 family.

Frontal fight. The new products reveal that both Honeywell and GE have elected to compete with IBM across-the-board on product lines and price instead of trying to select areas IBM has overlooked or where its equipment is weak. "We can't see putting so much effort into just the parts of the market that are left over," says a Honeywell executive. "Besides, if they develop into significant business, IBM will come in strong eventually, so it's no more than a temporary strategy."

IBM marketing men watched the attack on their territory without much comment this week, though the industry was filled with rumors that IBM was ready to announce an extra large-scale computer.

The industry leader undoubtedly is preparing a counterpunch to Control Data Corp.'s successful invasion of the large-scale scientific computer market and probably will announce new large-scale systems early next year. Most in the industry also expect to see an IBM reaction to the GE and Honeywell computers in the form of new equipment soon.

### INTERNATIONAL BUSINESS MACHINES CORPORATION (B)

Making the IBM 514 Card Punch Go Faster

An Engineering Case

While International Business Machines Corporation has cooperated with Stanford in encouraging the development of this course material and in supplying basic information and documentation, the company has not reviewed the course manuals and has had no part in their preparation and therefore does not necessarily concur with any opinions expressed or attest to factual accuracy. IBM wishes explicitly to avoid such intervention in order to allow complete editorial freedom to the University.

Prepared in the Design Division of the Mechanical Engineering Department, Stanford University, by Bernard Roth and Karl H. Vesper, as a basis for student projects with financial support from the National Science Foundation.

<sup>(</sup>c) 1964 by the Board of Trustees of the Leland Stanford Junior University

### I.B.M. (B)

### Making the 514 Card Punch Go Faster

### Introduction

How to design automatic card punches to operate faster has been a subject of continuing concern to mechanical engineers at I.B.M. The most important advantage of automatic computer systems, high speed, is limited by the speed at which input-output units and other peripheral machines can operate. Nearly all large computer systems include card punching machines among their output units, often along with alternative output machines for magnetic tape, punched paper tape or direct display devices. The desirability of making faster punches is suggested by the fact that computer circuits can process enough information to fill 20,000 cards in less than one second, while the top speeds of card punching machines are described in hundreds of cards per minute.

The top speeds of card output units are generally limited by the mechanical speeds of their punching mechanisms. Thus, the mechanical punching mechanisms become the bottlenecks of output units which in turn can be the bottlenecks of computer systems, systems which can cost over \$250.00 per hour to operate.

The punching mechanism of the I.B.M. 514 machine is used in several card processing machines, including the 721 machine which serves for a direct punch-out alternative in some computer systems, including the 7090 system at the Stanford Computation Center. In all its applications this punch mechanism limits the operating speed to 100 cards per minute. Consequently, the question of how to increase the speed of such a mechanism without sacrificing other necessary design objectives such as life, is one of concern to I.B.M. mechanical engineers.

### The IBM 514

Duplication of punched card information, rather than direct output for a computer is the purpose of the 514 machine itself although its punching mechanism is used in direct punchout machines as well. The 514 will automatically punch the information in the same or a different arrangements on another set of cards.

Cards to be read are set in one hopper of the machine and cards to be punched are set in another hopper. Both stacks of cards feed at the same time, each through a different part of the machine. The machine stops automatically if either of the two input hoppers becomes empty or either of the two output hoppers becomes full. Each hopper can hold 800 cards.

One end of the 514 contains the read section and the other contains the punch section. Each of these sections has its own feed mechanism. The arrangement of these sections in the overall machine can be seen from the pictures appearing in Exhibits 1 and 2. A schematic diagram of how cards flow through the machine appears as Exhibit 3. For all operations the cards are placed in the hopper face down and move sideways, that is, in a direction perpendicular to the long edge of the card. Each of the twelve rows is then read or punched one row at a time. Any number of the 80 punches per row can punch at once. The speed of the machine, 100 cards per minute, is the same regardless how many holes are punched per card.

The 514 sells for \$4,400. - 4,800. depending on accessories, or rents for \$70. - 125. per month including maintenance by I.B.M. The price of the punch section, if bought separately from the overall 514 machine, is \$2496.00, F.O.B. Rochester, Minnesota. Maintenance for a purchased machine can also be bought from I.B.M., the cost being \$16.50 - 25.25 per month for a machine up to 36 months old, \$22.00 to 34.00 for one 36 to 72 months old and \$27.75 to 42.50 for one older than 72 months. All parts required are included in the maintenance charge. An I.B.M. "Customer Engineer" will visit and provide maintenance on whatever schedule is deemed appropriate.

One I.B.M. Customer Engineer commented: "How often you have to service the machine depends on how steadily it is used. Some users duplicate cards rather infrequently, whereas others keep their machines running almost steadily, day and night. For normal eight hour per day usage, servicing about once a month has generally been about typical in my experience.

"The maintenance required normally involves some cleaning, lubrication and minor adjustments. Sometimes reading brushes need replacing after a damaged or worn card has been run into the machine, jammed and been pulled out backwards against the brushes by the operator.

"A continuing cause of wear in the machines seems to be "card dust," a fine, almost gritty powder that comes from the punching operation. The dush itself is quite abrasive and can wear feed rolls and other moving parts. It also seems to dry out the lubricants of the machine.

"Wear is always a problem with these machines. The parts contacting the cards, such as stacker shoes which feed out finished cards, and the die plates for the punches usually have to be replaced most often. It, of course, depends on the amount of usage. If the machine is running continuously straight through three shifts a day, as some customers use it, replacement of parts may be required in the first year, and the overall machine may last only three or four years. With more normal operation, on the other hand, it will last proportionately longer."

The three main elements of the punching section covered by this price are the Feed Unit Assy. (Part No. 601703) \$1,140., the Magnet Unit Assy. (Part No. 122583) \$972., and the Punch Die and Stripper Assy. (Part No. 208598) \$384.

The punch section can be considered as two main parts (1) the punch feed rolls and (2) the punch. The feed rolls are arranged in pairs, each pair having one roll above and one below the card pressing together on the card. A geneva mechanism drives the feed rolls incrementally so that the card stops intermittently while it is punched then advances a step to punch again.

The punch consists of an aggregate of 80 separate punch prongs which mate into a fixed die with 89 holes spaced as the 80 lines along a card. A common punch bail driven by an eccentric continuously reciprocates. For each punch there is an interposer moved by a magnet opposing a spring. When the interposer is pushed by the magnet between the bail and a punch, it fills the space between the two and that punch is pushed by the bail through the card and into the die.

Operation of the punch and its drive is described in more detail in Appendix I which also contains pictures and exploded-view drawings of the mechanisms. In Appendix II are data on electrical circuits and timing.

### Problems of Speed

The punch could be speeded up simply by putting a larger pulley on the drive motor. But doing so had been found to cause the following problems:

- 1. Wear machines were designed according to one IBM engineer, to operate for at least 5 or 6 years without mechanical failure. Another design objective was that all wearing parts should last approximately the same length of time. With increased speed, however, it had been found that the feed roll drive mechanisms were out first and in less than the design life.
- 2. Punch skip The speed of the machine could not be increased an order of magnitude without the dependability of the interposers becoming unacceptably low. The difficulty was that the magnets would not pull the interposers fast enough to actuate the punches. It had been determined impractical to increase power to the magnet substantially because heat generation would thereby become too high.
- 3. Card slip As speed increased, the feed rolls had to accelerate cards from station to station at correspondingly higher rates. Depending upon a number of factors such as the adjustment of the machine, condition of the cards, etc., the cards might slip in the feed rolls at higher speeds which caused inaccurate punching of the holes. By keeping the operating speed down to that at which the machine was rated, however, acceptable accuracy could be dependably maintained.

In Appendix III are excerpts from the maintenance manual describing care and adjustments of the punching section. Dimensions and materials of the main parts of the punch and drive mechanism along with data on the magnets appear in Appendix IV.

Exhibit 1 - Front View of the IBM 514

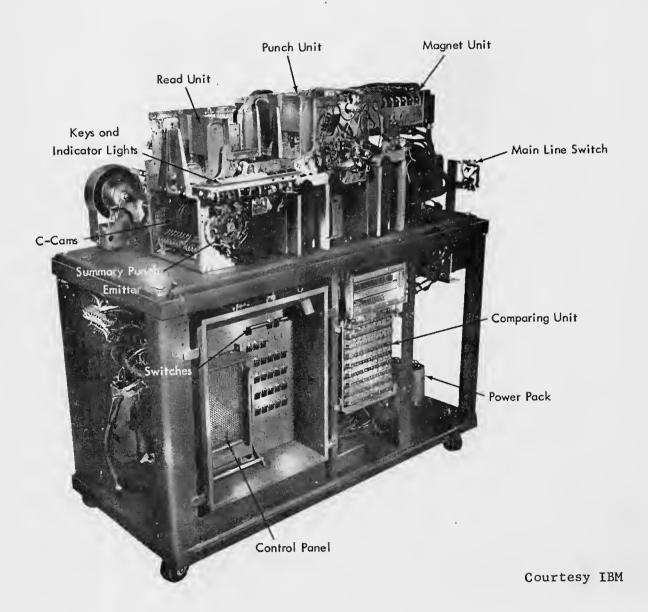
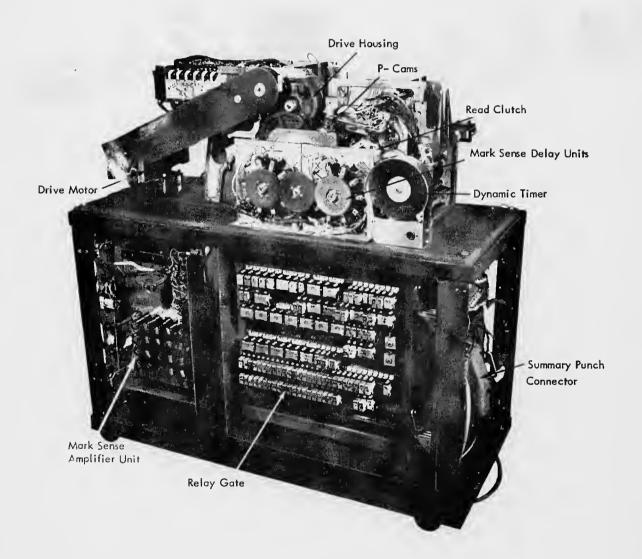
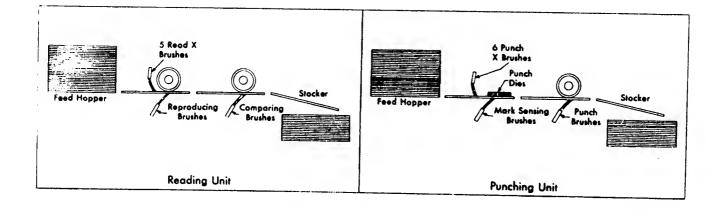


Exhibit 2 - Rear View of the IBM 514



### Exhibit 3 - Schematic of Flow of Cards in the IBM 514



### I.B.M. (B)

#### APPENDIX I

### Mechanical Principles of the IBM 514 Punch

This text describes, with references to the attached figures following it, mechanical operation of the punching section of the 514 machine. Figure 1 shows schematically the layout of feed and punch mechanisms in the machine. Figure 2 shows the drive mechanism for the punching section.

#### Drive Mechanism

Power to drive both the punch and the read units of the machine is furnished by the drive motor. The drive motor transmits power to a gear housing through a V-belt and pulley. Because either feed may at times operate independently, there are two clutches to provide for independent operation of the read and punch units. These clutches, the punch clutch and the read clutch, are of the pawl and one-tooth ratchet type. The one-tooth ratchet of each clutch is driven by a train of gears from the drive housing, which operates continuously as long as the drive motor is running. The pulley turns the pulley shaft, to which are attached two gears. The gear toward the front of the machine drives the twin eccentric shaft. The gear toward the rear of the machine drives a large gear to the right of itself (facing rear of machine). This gear (the punch clutch idler gear) transmits motion to all other continuously running parts, the punch clutch one-tooth ratchet, the read clutch one-tooth ratchet and the C-cam shaft.

The index drive gear, the small spur gear outside the drive housing, is pinned to the same shaft as the punch clutch idler gear and, therefore, turns with the idler gear. The index drive gear drives the large index gear. The hub of the index gear serves as the one-tooth ratchet for the punch clutch.

Attached to the index gear (punch clutch gear) by three studs is another smaller gear. This gear drives a train of gears, which in turn operate the read clutch one-tooth ratchet gear. The P-cam contact drive gear is pinned to the index gear shaft, and drives a train of gears that operate the P-cams. The R-cams turn when the read clutch is engaged and are driven by the gear to which the read clutch pawl arm is attached.

When both clutches are disengaged, only the eccentric shaft, the punch and read clutch one-tooth ratchets, and the C-cams turn.

Source: Adapted with IBM permission from "Customer Engineering Manual of Instruction 514, 519, 528 Reproducing Punches."

If the punch clutch is engaged and the machine is started, the feed knives, the first, second, and third pairs of feed rolls, the punch brush contact roll and the stacker roll in the punch unit operate. Also the second and third sets of feed rolls, the comparing contact roll, and the stacker roll of the read unit operate under the control of the punch clutch. The two pairs of feed rolls in the read unit turn smoothly while all the rolls in the punch unit turn intermittently. The intermittent movement is necessary to have the card stopped in punching position. The P-cam contact unit also operates under the control of the punch clutch.

If the read clutch is engaged and the machine is started, the feed knives, the first pair of feed rolls, and the reproducing contact roll in the read unit operate. Also, the R-contact cams operate under the control of the read clutch.

## PRINCIPLE. OF PUNCHING

As shown in Figure 3, there are 12 punching positions on the card.

The distance between any two of the twelve punching positions is 1/4" and is called a cycle point. Therefore, for each cycle point the card has moved 1/4" on its path through the machine. The card, being 3-1/4" wide, covers 13 cycle points and in the feed there is 1/4" between each card and the next one. Therefore, the distance from the leading edge of one card to the leading edge of the following card is 3-1/2". Because each 1/4" equals a cycle point, each cycle of the reproducer is comprised of fourteen cycle points, and the machine index is divided into 14 divisions; therefore, this machine is known as a fourteen-point-cycle machine.

Figure 4 shows the part the eccentric shaft plays in the punching operation. The circular motion of the gears and shaft is transformed into reciprocating (up and down) motion by the eccentric shaft which revolves at 1400 rpm. This motion is imparted to the punch bail through the punch bail eccentric links. As shown in Figure 4A, when the magnet is de-energized, the punch bail may move up and down without contacting the interposer; therefore, no punching takes place. When the punch magnet is energized (Figure 4B), the armature is attracted, and through the magnet pull wire, pulls the punch interposer into engagement with the punch bail tongue. Because the bail tongue operates up and down, it carries the punch interposer and the punch connected to it down through the card. On the return stroke, the punch is positively withdrawn from the card by the upward motion of the punch bail. As the interposer approaches its upward limit of travel, it contacts the knockoff bar, which cams it away from the punch bail tongue.

Eighty punches are arranged in a row, each with its individual interposer and magnet. There is but one punch bail, which spans the eighty punches. The punch bail operates up and down once for every punching

position of a cycle. Any interposers that are pulled into engagement with the punch bail tongue will cause their respective punches to be driven down through the card. Thus, if eighty magnets are impulsed, all eighty interposers will be engaged with the punch bail, and eighty holes will be punched.

## GENEVA MECHANISM

While the punches are being driven through the card and withdrawn, the card must not be in motion. If the card were in motion, the holes would not be clean-cut, but ragged and torn. Because the card must be stationary while it is being punched, and must then be moved to a new punching position fourteen times each cycle, the motion of the card must be intermittent. This intermittent motion is obtained by means of a geneva mechanism.

The geneva drive gear is located just inside the gear housing and pinned to the pulley shaft. It also drives the gear train which drives the CR cams and feed clutch one-tooth ratchets. A stud and roller fastened to this gear operate in the slots of the driven member of the geneva gear (the geneva disc, Figure 5).

The hub of the geneva drive gear is a cam surface for about two-thirds of its periphery. This cam surface holds the feed rolls in a stationary position during puching time (Figure 5).

The geneva disc has seven deep slots and seven shallow cuts in it. The roller of the drive gear operates in the deep cuts in the geneva disc, and the cam surface rides in the shallow cuts. As the drive roller leaves the deep cut of the geneva disc, the cam surface turns into the low cut, thus stopping the geneva disc from turning, and holding it still until the drive gear has rotated to a point where the drive roller enters the next deep slot of the geneva disc and starts driving. Then the cam surface has turned to a point where it releases the disc and allows it to turn freely. The geneva disc turns continuously as long as the drive motor runs. However, no motion is transmitted to the feed rolls until the geneva pawl is engaged with its one-tooth ratchet gear. The one-tooth ratchet gear is meshed with the feed roll drive gears. The geneva pawl and the geneva disc are pinned to the same shaft, which runs through the hub of the one-tooth ratchet. The one-tooth ratchet is free on the shaft and does not turn unless the geneva pawl is engaged (Figures 6 and 7).

When the punch clutch is not engaged, the geneva pawl rides on the surface of the one-tooth ratchet during the greater part of the cycle. When the pawl reaches a point opposite the single tooth, the tail of the pawl strikes the pawl disengaging roller and is cammed away from the ratchet until it has moved past the point where it may engage in the single tooth of the ratchet. From the foregoing, it is evident that the operation of the geneva pawl is controlled by the pawl disengaging roller. The pawl disengaging roller is mounted on a triangular plate that is free to pivot on the latch cam roller arm. The latch cam roller arm is

operated by the latch cams, which turn only when the punch clutch is engaged. When the punch clutch is engaged, the latch cams turn, causing the latch cam arm to rotate in a counterclockwise direction. As the latch cam arm rotates, the upper end moves to the left and down, allowing the pawl disengaging roller to move past the single-revolution timing cam, and thus allowing the ganeva pawl to engage in the one-tooth ratchet. Near the end of the machine cycle, the latch cam causes the latch cam arm to rotate in a clock wise direction, carrying the pawl disengaging roller to the right. The roller strikes the tail of the geneva pawl and disengages the pawl from the one-tooth ratchet when the roller is backed by the single-revolution timing cam.

# Single-Revolution Timing Cam

Because the geneva disc has 7 cuts in it and moves the card one cycle point for each cut and the machine is a 14-point-cycle machine, the geneva disc must make two revolutions per machine cycle. Therefore, the geneva pawl will pass the pawl disengaging roller twice during each cycle. The purpose of the single-revolution timing cam is precautionary. At the end of the first revolution of the geneva dog and intermittent: (Figure 8). The pawl disengaging roller is free to swing away from the tail of the pawl. This assures that the pawl will not be disengaged by the pawl disengaging roller until the punch unit mechanism has reached its proper latching position. If it were possible for the geneva pawl to disengage halfway through the cycle, the cards in the feed would be out of synchronism with the machine index.

## FEED KNIVES

The feed knives are designed to feed one card into the throat at a time by a reciprocating motion. They are carried back and forth by a gear sector that meshes into the feed knife rack. The gear sector is pinned to a shaft that oscillates under the control of a cam and follower. Figure 9 shows the punch feed knife drive, and Figure 10 shows the read feed knife drive.

#### CLUTCHES

Both the nunch clutch and the read clutch are of the one-tooth ratchet type (Figure 11).

The principal parts of the clutch are a continuously running one-tooth ratchet, a clutch pawl, a latching mechanism composed of a clutch latch arm and keeper, and a magnet. The magnet provides a means of electrically controlling the operation of the clutch. The clutch magnet armature serves as the latching mechanism. When the magnet is energized, the armature is attracted and allows the pawl to pivot in a clockwise direction by spring tension. The pawl drops into the continuously running one-tooth ratchet and turns with it. The pawl rotates about a stud on the clutch pawl arm, and the clutch pawl arm is pinned

to a shaft; thus, when the pawl turns, the shaft to which the pawl arm is pinned must also turn.

Because there is but one latching point, if the clutch latch is tripped, the pawl must make one complete revolution before it can be relatched. As the pawl reaches the end of the cycle, if the clutch magnet is de-energized, the armature will be pulled by spring tension to a point where its latching surface will engage the tail of the pawl and cam it out of the one-tooth ratchet. As the pawl is cammed out of the one-tooth ratchet, the keeper gets behind the clutch pawl arm. This prevents the shaft, to which the clutch pawl arm is attached, from turning backward. If the shaft were to turn backward, the pawl would drop against the one-tooth ratchet and nip. Note that as the shaft revolves, the keeper does not get behind the clutch pawl arm, and that every time the one-tooth ratchet comes around, the pawl catches in it, moves slightly, then is disengaged by the latch. This condition has a tendency to round off the edge of the one-tooth ratchet, as a result of which the pawl may pull out of the ratchet part way through a cycle and cause the mechanism operated by the clutch to lose a cycle. When operating under power, the momentum of the mechanism will normally allow the keeper to get beneath the clutch pawl arm.

## OIL PUMP

The oil pump is a simple rotary-vane type pump. It is located inside the drive housing and is driven by the shaft of the index drive gear (Figure 12). It pumps oil from the bottom of the drive housing to the top where it is free to run down over the geneva and gears.

The rotor is pivoted off-center in the housing as shown in Figure 13. The expansion chamber at the inlet provides a vacuum and causes the oil to enter the pump from the well below. The compression chamber at the outlet causes oil to be forced out at the top.

## CONTACT CAMS

The C-cams are located in the read unit just below the read magazine. There are four C-cams, 11, 12, 13, and 14, which supply timed impulses for each of the 12 punching positions of the card. The other C-cams, mounted on the C-cam shaft, supply timed machine impulses for various functions in the machine. The C-cam shaft rotates whenever the motor is running. The cams are numbered from front to back on the machine.

#### R-Cams

The R-cams and contacts are located on the left rear of the machine and supply timed machine impulses only when the read clutch is engaged. They are numbered from front to back.

## P-Cams

The P-cams and contacts are located directly above the R-cams and supply timed impulses when the punch clutch is engaged. They are numbered from front to back.

#### COMPARING UNIT

The comparing unit is located on the lower front right side of the machine. It consists of 80 magnets, which control individual pawls. The magnets are the two-coil bucking type, which will cause a pawl to trip if a circuit is complete to one coil only. A circuit to both coils simultaneously will have a neutralizing effect and will not trip a pawl.

A tripped pawl will cause a bail to unlatch, which will in turn operate a transfer contact. This contact serves two functions; namely, to open the circuit controlling the feed clutches and also to complete a circuit to the comparing signal light. The light is an indication to the operator that the cards do not agree. The pawl or pawls that are tripped remain in a tripped position and indicate to the operator the exact positions in the comparing unit that did not agree. The indicator in this unit represents the comparing magnet being used. The control panel must be checked to determine which column in the card is wired to that comparing magnet.

It is necessary to manually relatch the tripped bail. The bail in turn relatches the pawls that may have been tripped and restores the comparing contact to normal.

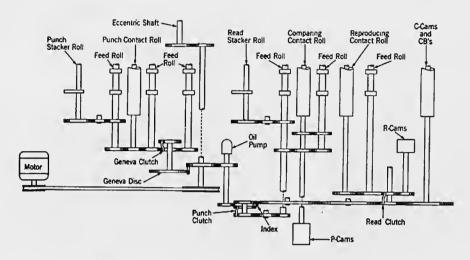


Figure 1 Schematic of Clutch Control of Feed Rolls

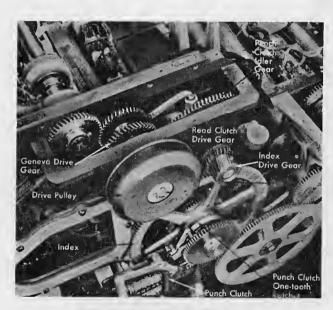


Figure 2 Drive Mechanism

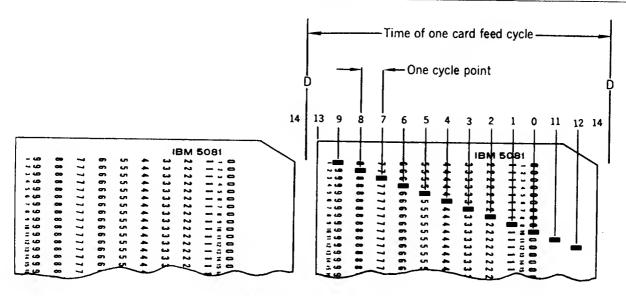


Figure 3 Card-Feed Cycle

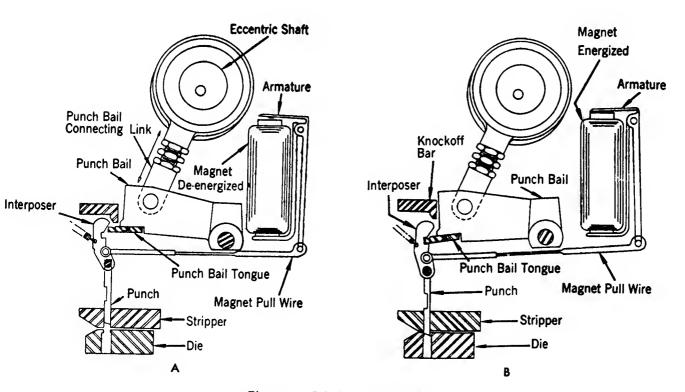


Figure 4 Principle of Punching

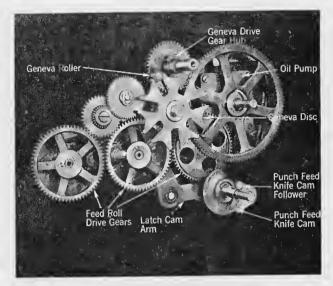


Figure 5 Geneva Mechanism

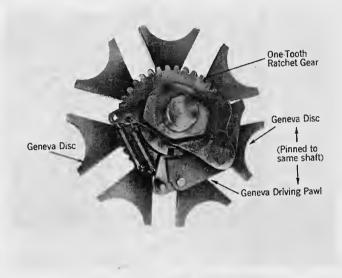


Figure 6 Geneva Pawl and Ratchet

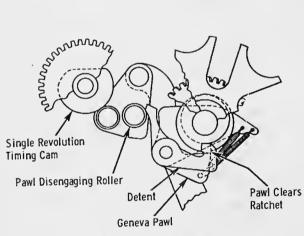


Figure 7 Pawl Disengaging Roller

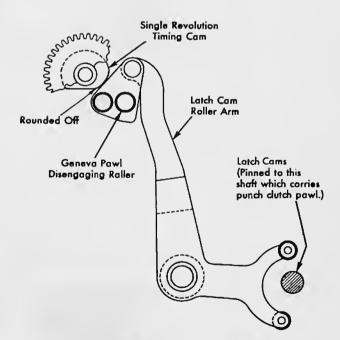


Figure 8 Single-Revolution Timing Cam

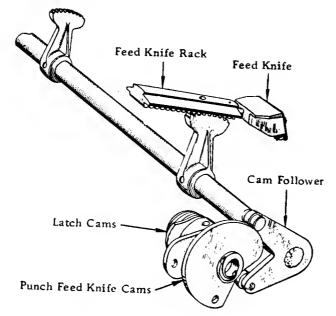


Figure 9 Punch Feed Knife Drive

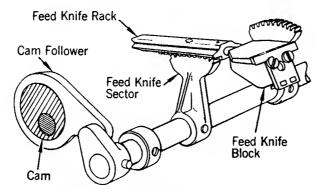


Figure 10 Read Feed Knife Drive

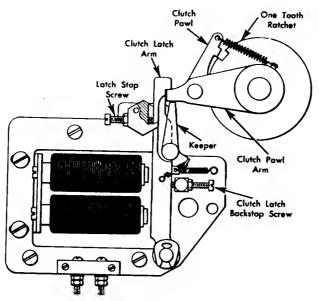


Figure 11 Clutch

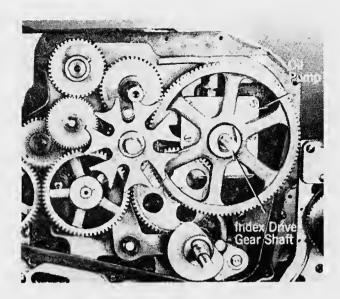


Figure 12 Oil Pump Mounted

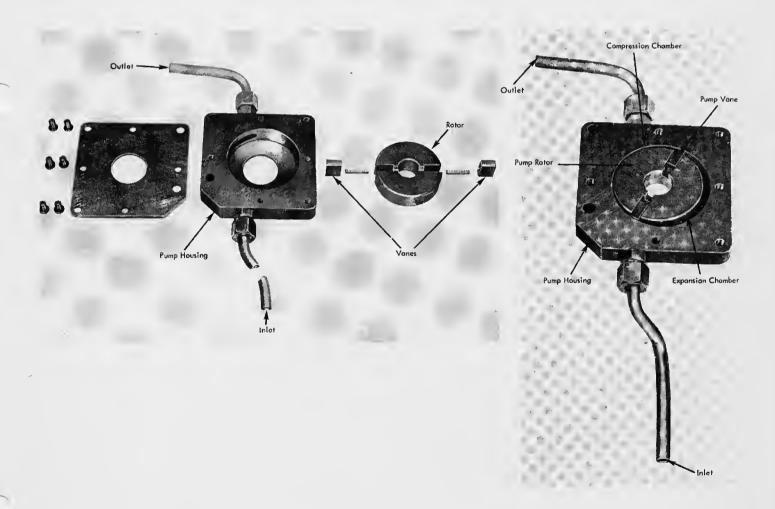


Figure 13 Oil Pump Dismantled

### APPENDIX 11

## Electric Circuits, and Timing

## 514 REPRODUCING PUNCH

## WIRING DIAGRAM 223601-P

THE GENERAL layout of the wiring diagram should be studied before a study of specific circuits is begun. The general layout of the diagram is as follows:

Section 1, 2, 3 Power supply, clutch, and card lever circuits.

Section 4 Start and run and X-brush control circuits.

Section 5 X-Brush control and summary-punch circuits.

Section 6 Summary-punch and selector circuits.

Section 7-8 Brush, reading, comparing, and punch magnet circuits.

Section 9-10 Location charts.

Section 11-12 Electrical and mechanical timing charts.

The circuits in this book will be in circuit outline form except where it is felt that a point-to-point description is advisable. The circuits will be preceded in each case by the objective of the circuit and any general comments necessary.

## **POWER SUPPLY**

IN SECTIONS 1, 2, 3, 4 of the wiring diagram are found the power supplies and drive motor connections for all normal line voltages. However, for instructional purposes, only two of these circuits will be considered in this book. The first will be the 115v-230v single-phase ac supply using a motor and generator set to supply 40 volts dc to the machine. The second will be the 115v-230v single-phase ac supply using a transformer and selenium rectifier to supply 40 volts dc to the machine.

In all of the motors shown in these two circuits, a normally closed contact is shown. This contact is a centrifugal switch, which gives the motor a higher starting torque, then opens to let the motor run normally. The switch is a part of the motor and is located inside the motor housing.

# 115v-230v 1 Phase Using Motor and Generator

OBJECTIVE: To supply 40 volts dc to machine circuits and supply 110 volts ac to drive motor.

## A. Motor and Generator Set

- 1. The main-line switch applies 110v ac directly to the motoe of the motor generator set.
- 2. The motor drives the generator, and the voltage control resistoe is adjusted to provide 46 volts' ± 1 volt output between 40v-1 and 40v-3.

#### B. Drive Motor

- 1. The drive motor is connected directly to one side of the line through the main-line switch.
- 2. The other side of the motor is connected to the other side of the line through heavy-duty relay points and long time lag fuse 6.

# 115v-230v 1 Phase Using a Transformer and Rectifier

A selenium rectifier has the characteristic of having a high resistance to the flow of current in one direction and a relatively low resistance to the flow of current in the other direction. Electrons will be able to flow in a direction opposite to the direction of the arrowhead in the rectifier symbol.

OBJECTIVE: To supply 40 volts dc to machine circuits.

- 1. The main-line switch applies 110 volts ac directly to the primary side of the transformer.
- 2. The secondary side of the transformer is connected to the full-wave selenium rectifier, which supplies 46 volts ± 2 volts to 40v-1 and 40v-3 under no load conditions. The point-to-point ciecuits are given in the direction of electron flow for the two half cycles of an ac cycle.
  - a. When the top of the secondary is minus:

Top of the secondary, selenium rectifier, to minus side of selenium rectifier, post 40v-1, through some machine circuit to post 40v-3, to plus side of selenium rectifier, to bottom of selenium rectifier to the bottom of the secondary winding of the transformer.

b. When the top of the secondary is plus:

Bottom of the secondary, selenium rectifier, to minus side of rectifier, post 40v-1, through some machine circuit to post 40v-3, to plus side of selenium rectifier, to top of selenium rectifier, to the top of the transformer secondary winding.

11-1

#### REPRODUCING

A REPRODUCING operation requires the use of both feeds with the original cards placed in the read feed and the blank cards in the punch feed. The columns to be reproduced are wired from the read brushes of the columns to be read to the punch magnets of the columns to be punched. The switch settings for this operation would normally be: reproduce switch on, detail or master switch set to MASTER, and all other switches OFF.

With cards placed in machine as described, the start key will be closed to feed cards into the machine. The cards will operate card lever contacts at the various card stations in the machine. The card lever contacts and the relays associated with them provide for continuous operation of the machine as long as cards are feeding. They also provide for controlling the circuits to the contact rolls so that they are hot only when cards are at the respective contact roll positions, and further, these card lever contacts provide for interlocking the two feed units so that they will remain in step with each other. Function charts showing the three cycles necessary for continuous operation are seen in Figure 59.

## Start and Run Circuits

OBJECTIVE: To provide a run circuit by establishing a continuous hold for R10, which controls the HD1 relay and feed circuits.

A. First Cycle (First depression of start key) Figure 60	
1. R3 energized by punch magazine CLC.	3 E
2. R6 energized by read magazine CLC.	3 F
3. R13 energized by start key through 6-2 N/O and 3-2 N/O.	4 F
4. 13-1 holds R13 back to 40v-5 through stacker switches,	
stop switch, etc.	48
5. R10 picked by 13-3.	4 B
6. R10 holds through R5 and P6.	4 B
7. HD1 and R9 energized by 10-5 and 10-6 N/o.	3 B
8. Drive motor energized by HD1 points.	18
9. Punch clutch energized by C1, controlled by 1-1 and 4-1.	2 B
10. Read clutch energized by C2, controlled by 1-1 and 4-1.	2 B
11. R4 energized by Read CLC1.	3 B
12. R1 energized by Die CLC.	3 B
13. Read CLC2 will close this cycle if corner of card is not cut.	7B
B. Second Cycle (Second depression of start key) Figure 61	, .,
Steps 1-13 are the same as cycle one.	
14. Read CLC2 will close this cycle if it was not closed on	
the previous cycle.	7B
15. R7 may be energized during this cycle depending on the corner cut. However, it will be too late to establish a hold	

C. Third Cycle (Third depression of start key) Figure 62

The starting of the machine is the same as cycle one and two. However, a continuous hold for R10 will be established during this cycle as soon as R10 and R7 are both energized. This circuit is as follows: 40v-5, knockoff contact, die contact, auxiliary start key jack N/c contact, I17, I18, comparing contact left, 13-2 N/o, 4-3 N/o, 6-3 N/o, 8-2 N/c, 7-1 N/o, 22-3 N/c, 1-2 N/o, 3-3 N/o, 10-1 N/o, R10 hold coil, fuse 2.

for R10, because P6 will have previously de-energized R10.

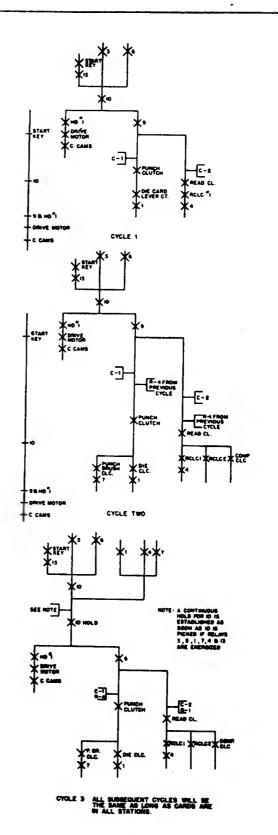


Figure 59. Function Chart - Reproducing Operation

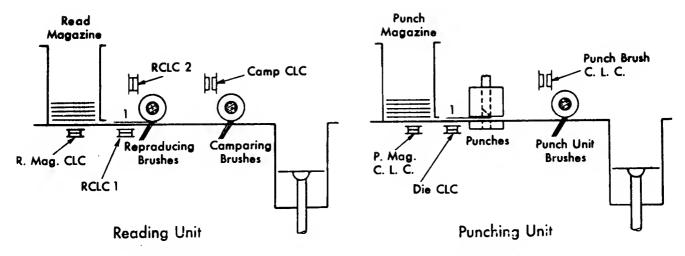


Figure 60. Condition of Card Levers at End of First Feed Cycle

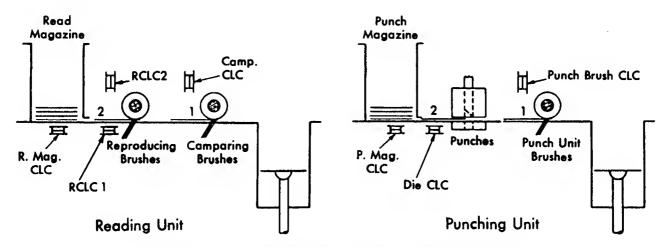


Figure 61. Condition of Card Levers at End of Second Feed Cycle

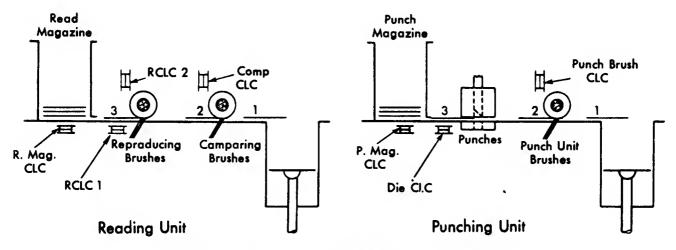


Figure 62. Condition of Card Levers at End of Third Feed Cycle

### Read and Punch Circuits

OBJECTIVE: To show how the punch magnets are energized from the reproducing brushes when a hole is read.

- Read CLC2 is closed during the second feed cycle and all subsequent cycles.
- 2. Punch magnet relays R47 through 53 are energized on each punch feed cycle by P1. 7B
- 3. Punch magnets are energized by P1, C11, 12, 13, 14, and R1 through Read CLC2, hole in card, punch magnet relay points.

  7A, 7B

### Interlock Circuits

When reproducing from one file of cards to another, it is necessary that the two feed units remain in step with each other. For each card fed from the read magazine, there must be a card fed from the punch magazine, and vice versa. Interlocking circuits have been incorporated to insure this type of operation.

#### A. Feed Magazine Interlocks

OBJECTIVE: To prevent the machine from operating unless both magazines are the same; i. e., both have cards in them or are both empty.

1. R13 and R10 will not be energized by the start key if either 6-2 or 3-2 are transferred without the other.

4B

#### B. Feed Clutch Interlocks

OBJECTIVE: To provide the proper feed to keep the cards in step even though one should fail to feed.

- 1. The punch clutch is energized by C1 through the 4-1 N/O point and the read clutch through C2 and 1-1 N/O during normal operation.
- If a card should fail to feed in the read unit, the 4-1 point would return to normal insuring a circuit to the read clutch only.
- If a card failed to feed in the punch unit, the 1-1 point would return to normal insuring a punch feed only on the next cycle.

## Verifying Reproduced Information

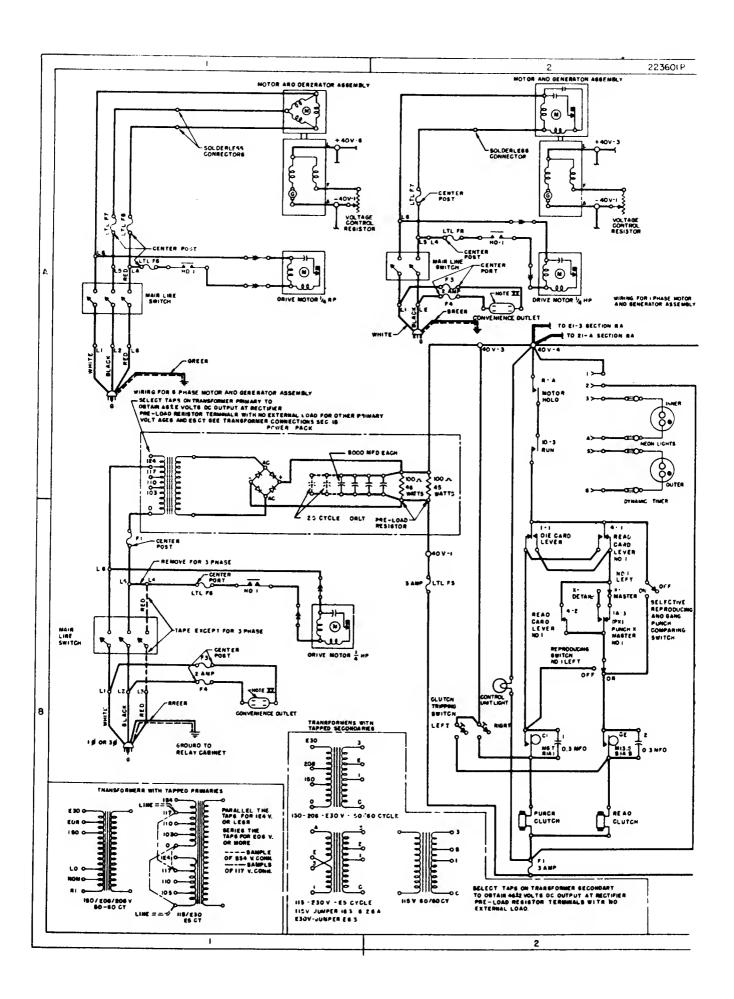
The accuracy of the punching may be verified in the comparing unit simultaneously with the reproducing operation. The punch brushes read the newly punched card one station after the punch station. The punches in the two cards are compared. If they are alike, the machine will continue in operation; but if they are not alike, the machine will stop and the error light will signal the discrepancy.

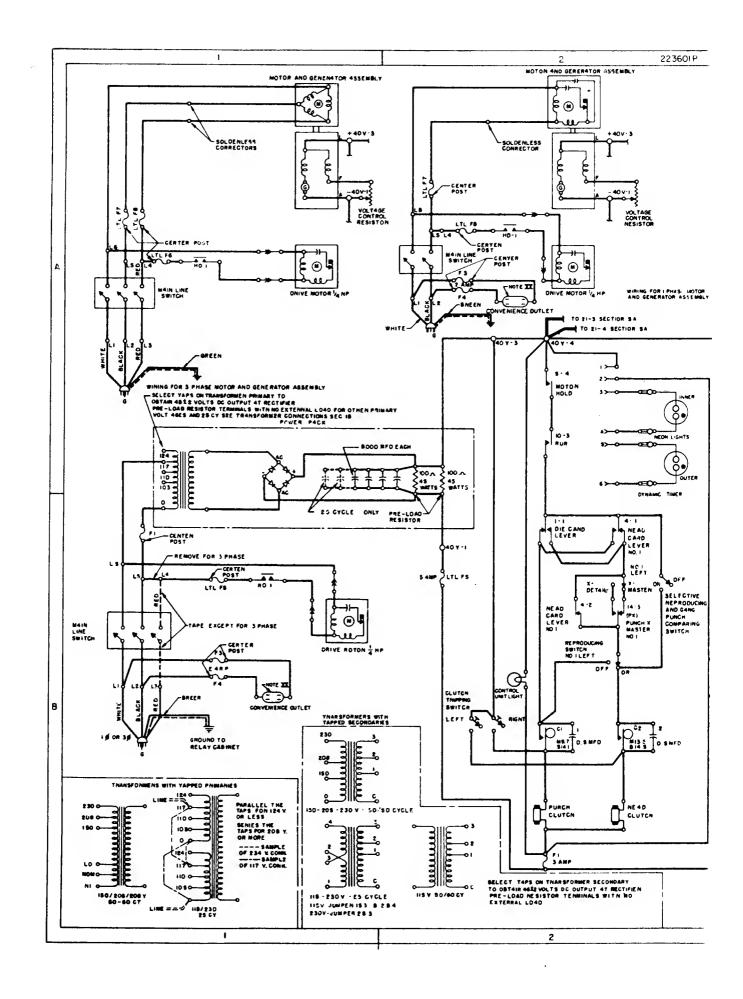
The comparing magnets are wound with two coils so connected that if a circuit is completed to either magnet coil, a magnetic field will be formed that will attract the armature. If circuits are completed to both coils, the magnetic effects of the coils will be such that they will neutralize each other and the armature will not be attracted.

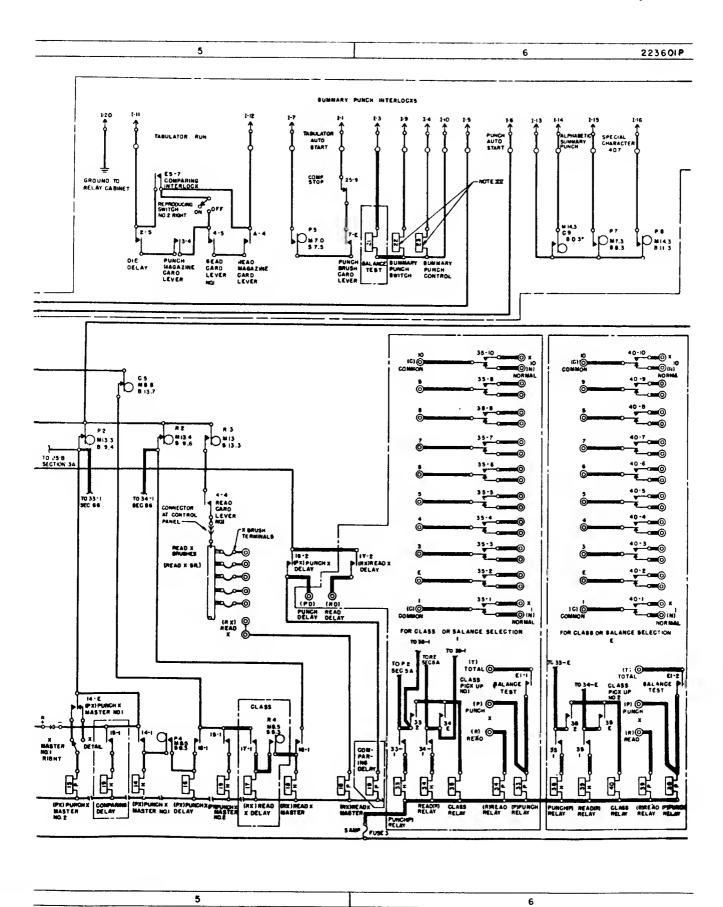
When any one of the comparing magnet armatures is attracted, a pawl is released to indicate the position in error, and the check bail is transferred to its operating position to transfer the check bail (comparing) contacts.

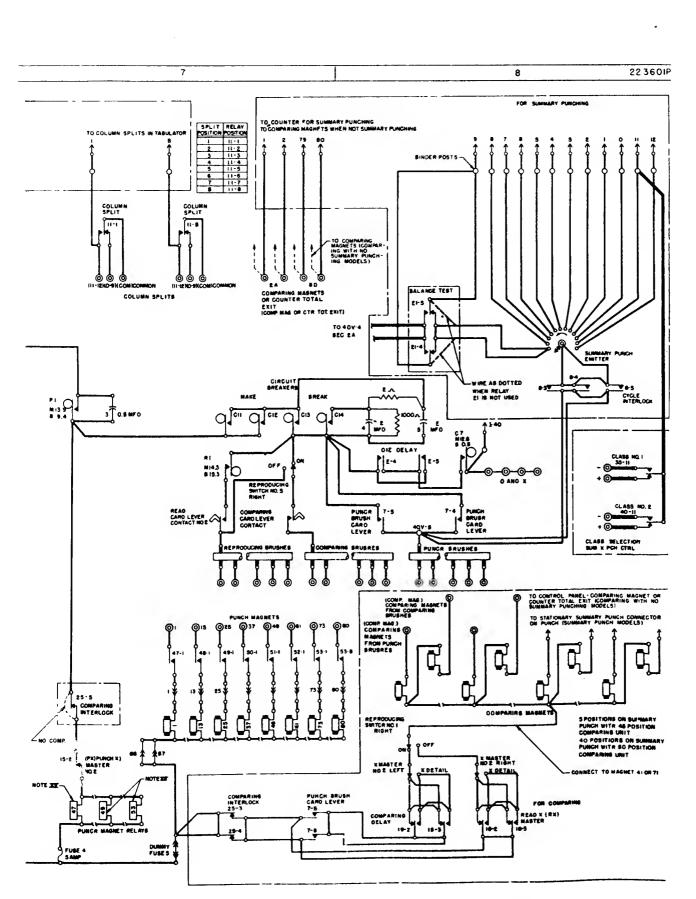
OBJECTIVE: To permit the machine to operate normally if no error occurs, but to atop the machine and turn on the error light if an error does occur.

1. The two comparing magnets for a single position are impulsed simultaneously from the comparing and punch brushes with a no-error condition. 2. If a circuit is completed to either of the two comparing magnets alone, the comparing contact left is transferred. 4. 3. The R13 hold circuit is opened and a circuit to the comparing signal light is completed by the transfer of the comparing contact left. 4 / 4. 13-2 N/o interrupts the R10 hold circuit, and the machine stops. 4 B 5. R25 is energized through the comparing contact left as soon as R10 is de-energized. 4R







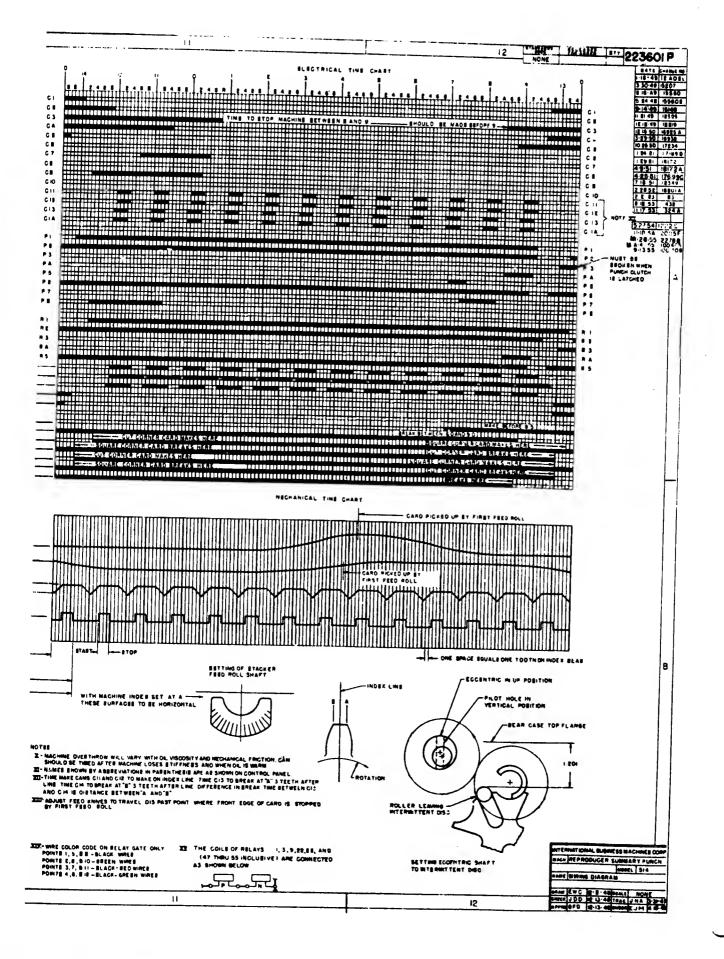


FRONT VIEW-CABLE CORRECTOR RECEPTAGLE

9

PRONT VIEW-TABULKTOR CABLE RECEPTACLS

X MXSTSR NO 2 LEFT



#### APPENDIX III

## Excerpts from the Customer Engineering Reference Manual of the IBM 514 Punch Reprinted Courtesy of IBM

## FEED ROLL OPENING DEVICE (Figure 31)

- 1. Adjust eccentric studs to provide for feed rolls opening .020" at both ends, and a minimum of .015" clearance at the center of the rolls when on high dwell of opening cams at 1 tooth past 4.
- 2. To time the roll opening cams, loosen cams on the shaft and turn the machine to 4 teeth past 5. Turn roll opening cams back clockwise against cam follower rollers and tighten cam set screws.

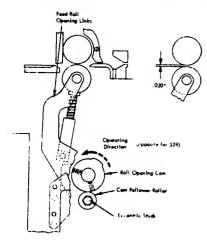


Figure 31. Feed Roll Opening Device

#### 4 RICTION SPEINGS (Figure 32)

These springs are of prime importance and are a factor in maintaining accurate proching registration, because they must hold the card accurately in position until the first feed rolls close to carry it to the punch tath in.

- Turn the machine until the feed of opening device fully opens the est feed rolls
- Insert an IBM card between the off friction springs and the card off position the card friction may vertically in their elongated to adjust for a moderate drag on ord. Tension is to be even on both torings.

## FEED ROLL TENSION

Feed roll tension is fixed (not adjustable) and is determined by the

compression springs in the feed roll pressure brackets.

It is important that feed roll pressures be checked for evenness of tension over the entire roll; this should be done periodically to insure accurate card feeding.

In case weak or broken springs are found, it is recommended that all the springs in that bracket be replaced. When replacements are made, be sure to use the correct spring.

To aid in removal and re-assembly, use 5-40 screws in the lower feed roll pressure bracket spring wells to hold the pressure shoes in place.

Compression spring action on the bottom of the pressure shoes often causes burrs which result in binding pressure shoes, thus, affecting feed roll tension. Check for this condition. Remove the burrs or replace the shoe.

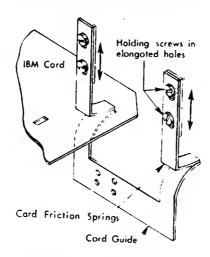


Figure 32. Card Friction Spring Adjustments

## DRIVE GEAR HOUSING-CHECKING

- 1. Pins in geneva gear assembly. A loose or partly sheared pin will often be indicated by variations in the vertical registration on a card. As an example, one and nine might be in registration vertically, and a five hole might be off. Air bubbles will often form in the oil film over a loose pin. If the pins holding the geneva dog one-tooth ratchet are bad, it is often possible to engage the dog and then, using a heavy screwdriver for leverage, rock the geneva gear back and forth without moving the shaft to which the one-tooth ratchet is pinned.
- 2. Oil pump for operation and oil lev l.
- 3. Oil seals for leakage. Oil leakage near ay be observed on the inside of the asting around the feed rolls. It is recommended that the oil cup cover on the drive housing be crimped to prevent it from properly seating on the oil cup. This will allow the passage of sufficient air to maintain normal pressure within the housing and will make the replacement of the oil seals unnecessary in many cases.

III-1

#### LUBRICATION

#### IBM 6

- 1. Roller throat wick.
- 2. Feed knife block-pivot stud.
- 3. Card lever pivot points.4. Feed roll open device cam fol-
- lowers (followed by IBM 17).
  5. Felt pad behind punches.
- 6. Interposers. Oil these very sparingly. Pull a card, soaked with IBM 6, between gummy or sticky interposers.
- 7. Punch magnet armature pivots. IBM 9
  - 1. Feed knife slide wicks.
- 2. The center bearing of first upper feed roll.
- 3. Oil cups in all lower feed roll pressure brackets.
- 4. Oil holes in lower feed roll end bearings.
- 5. Oil reservoirs in side frame castings. To lubricate, remove the felt and force oil down each oil tube until it flows from the lower end. Do not saturate the oil felts as this will cause a siphoning action, which causes the highest bearings to be deprived of oil. Replace the felt dry to act as a dust
- 6. Contact roll spindle and key (followed by IBM 17).
- 7. Punch bail connecting pin oil cups.
  - 8. Punch bail pivot shaft oil cups
- 9. Punch stacker roll idler gear bearing.
  - 10. Punch stacker felt washer.
- 11. Punch cam contact drive gear shaft bearings.
- 12. Driven pulley ratchet pawl pivots (if equipped).
- 13. Reverse friction lock pawl pivot (if equipped).
- 14. Index gear needle bearings.
- 15. Feed roll opening device cam follower roller.

## IBM 12

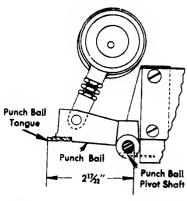
Drive housing reservoir, IBM 15 is permissible if leakage occurs.

#### IBM 17

- 1. Feed roll drive gears -- light film.
- 2. Magnet armatures—points where pull rods fasten.
- 3. Card levers—a light film between operating lever and pad on contact strap.
- 4. Feed knife slide rack and card picker shaft sector gear teeth; light film
- 5. Stacker unit—7 gears—light film on teeth.

## 1BM 20

1. Eccentric shaft zerk fittings.



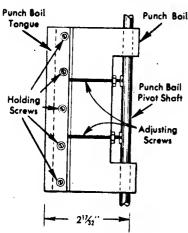


Figure 35. Punch Bail Tongue
Adjustment



The punch bail tongue must be positioned on the punch bail to provide for proper relationship (clearance and overlap) between the bail tongue and the interposers, with interposers in either the normal or operated positions.

- To adjust, loosen the five holding screws.
- 2. Position the punch bail tongue, relative to the punch bail by means of two adjusting screws, to obtain a uniform 21½" from the left edge of the tongua to the right side of the punch bail pivot shaft.
- 3. To check this adjustment, operate the punch bail to a point where the punch bail tongue is just below the interposer engagement point (Figure 36). At this time, check for a .009" to .012" clearance between the punch bail tongue and the interposers.

If required, reposition the punch bail tongue to the bail (slightly alter the  $2^{1}\frac{1}{32}$ ") to obtain the specified .009" to .012" clearance.

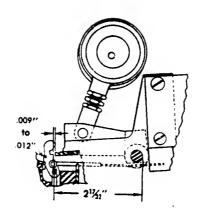


Figure 36. Punch Bail Tongue and Interposer Clearance

NOTE: When correctly positioned, further adjustment should not be necessary except when the punch bail or tongue is replaced.

#### PUNCH STOP BAR (Figure 37)

The punch stop bar should be positioned as near to the punches (over entire length) as possible without causing interference with the movement of punches.

Loosen the holding screws, move the bar in the elongated screw holes to position: tighten holding screws securely.

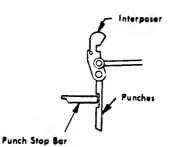


Figure 37. Punch Stop Bar

## DIE ASSEMBLY (Figure 38)

To maintain the minimum clearance between the die and stripper assemblies the stop studs in the stripper must be held snugly against the die assembly. To adjust

- 1. Loosen the two left end and magnet unit mounting screws.
- 2. Adjust the vertical position of the magnet unit (left end) by means of the two adjusting screws. With the die latching bars resting on the side

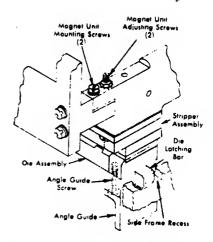


Figure 38. Die Assembly Adjustments

frame recesses, raise or lower the magnet unit to position the stripper stop studs snugly against the die assembly. Tighten the mounting screws.

- 3. Check the adjustment by removing and replacing the die several times; the die latching bars must have a slight drag as they enter and leave the casting recesses. Check both front and rear latching bars.
- 4. The die assembly angle guides facilitate insertion and removal of the die. To adjust, install the die assembly with the angle guide screws loose; press the guides outward and parallel to the side frames. Provide a maximum .005" clearance between the side frames and the guides. Tighten holding screws.

## Punch Bail Connecting Links (Figure 39)

The adjustabla connecting links provide the means of positioning the stroke of the punch bail tongue to the interposers. The stroke is adjusted to prevent the tongue from binding against the interposers at the upper limit of the stroke and for a minimum of punch travel into the die at the lower limit.

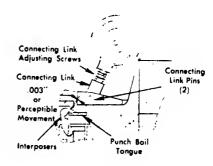


Figure 39. Punch Bail Connecting
Link Adjustment

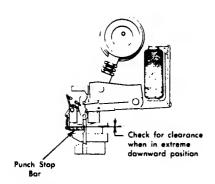


Figure 40. Connecting Link Adjustment Check

1. Remove the front connecting link pin.

2. Turn the machine to position the punch bail in its uppermost position at 1 tooth past any index line.

3. Loosen the locking nuts and adjust the rear connecting link adjusting screw to obtain a .003" clearance between the interposers and the punch bail tongue. Use either a .003" leaf gage or check for a perceptible movement of the interposers to the bail tongue, to determine this clearance.

In case the clearance varies from one end of the bail tongue to the other the .003" is to apply at the closest end.

4. Adjust the front connecting link adjusting screw so that the front punch bail connecting pin will slide freely into position in the punch bail and punch bail connecting links. This assures an even adjustment on both links and eliminates strain on the punch bail.

### TO CHECK ADJUSTMENTS

CAUTION: When turning by hand with the interposer knockoff bar removed, be sure all interposers are disengaged from the punch bail tongue before the top of the stroke.

1. Engage an interposer at each end of the punch bail and turn the machine until the punch bail is at its lower limit of travel (Figure 40).

2. Press on the top of the engaged

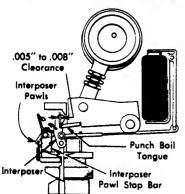


Figure 41. Interposer Pawl Stop Bar

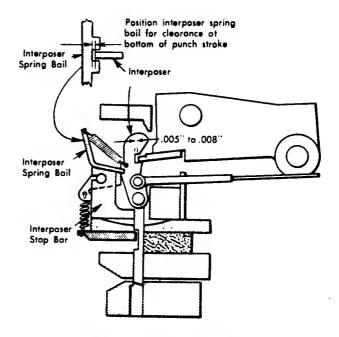


Figure 42. Interposer Spring Bail

interposers and carefully check for an additional downward movement of at least .005". This is to insure that the punches will not be driven against the punch stop bar.

3. Check this adjustment further, after other required adjustments have been made, by running approximately fifty cards through the machine, punching zeros in all 80 columns. The holes in all positions should be clearly punched: if not, it will be necessary to increase the punch travel slightly in order to successfully perform this test.

Punch travel into the die should always be held to a minimum, consistent with proper punching results; this will insure a longer die life and minimize pulling of card chips.

INTERPOSER PAWL STOP BAR (Figure 41)

The interposer stop pawl bar is positioned and pinned at the factory. The fixed horizontal position of this stop bar relative to a correctly positioned punch bail tongue (2½, adjustment) should provide a clearance of .005" to .008" between the interposers and the bail tongue.

Check for this .005" to .008" clearance when the interposers are engaged with the punch bail tongue and are driven to their extreme downward position by the punch bail.

In case the specified clearance is not present, it may be obtained by re-adjusting the position of the punch bail tongue on the punch bail (Figure 35).

INTERPOSER SPRING BAIL (Figure 42)

The interposer spring bail should be positioned horizontally on the interposer stop bar so that it does not touch the interposers. The spring bail must

not interfere with the .005" to .008" clearance between the interposers and the punch bail tongue. Check this with the interposers in both their normal and the extreme downward positions.

To adjust, loosen the spring bail holding screws and move bail as required.

PUNCH MAGNET ARMATURES (Figure 43)

The punch magnet armatures should be so adjusted that when attracted and sealed to their cores, the respective interposers will move  $\frac{1}{16}$ " from the normal position, toward the magnet coils.

After adjusting for 1/4"

Pull Wire

Farm here to provide

1/2" movement of top of interposer when punch armoture is ottracted

Figure 43. Punch Magnet Armatures
Adjustment

- 1. This adjustment may be checked with the punch bail tongue in position to engage the interposers but may be more accurately checked with the punch bail removed.
- 2. Hold the armature attracted and check for the 1/8" movement by measuring the distance the operated interposer has moved from an adjacent normally positioned interposer.
- 3. Obtain the 1/8" movement by increasing or decreasing the armature-core air gap by bending the armature just above the point where the pull wire connects. Use two screwdrivers in making the adjustment; one to support the armature, the other to bend it.
- 4. Adjust all armatures to move freely and line up evenly in the normal position. Recheck for the .005" to .008" clearance between the interposers and punch bail tongue.

## DIE LIFTER (Figure 44)

The die lifter stop screw provides a positive stop for the die lifter and prevents springing the magnet unit support blocks when leverage is applied from the lifter handle.

With the die in its latched position and the die lifter held against the die latch handles, adjust the stop screw for .010" clearance between the screw end and the side frame.

## VERTICAL REGISTRATION (Figure 45)

Cards must be punched in proper alignment, both horizontally and vertically, as determined through the use of the card registration gage.

Horizontal alignment is discussed under Punch Magazine Side Plates.

Vertical punching alignment is obtained by positioning the punch mag-

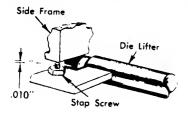


Figure 44. Die Lifter Adjustment

net unit, right or left, as required, relative to the card magazine.

- 1. With the card magazine half full of cards, punch several cards, check the registration and determine direction (if any) magnet unit must be moved.
- 2. Loosen the four magnet unit mounting screws and adjust the two aligning screws to position the magnet unit assembly, right or left to obtain correct vertical punching registration. Move the two aligning screws evenly and only when the mounting screws

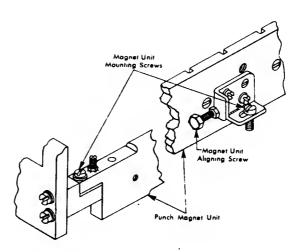
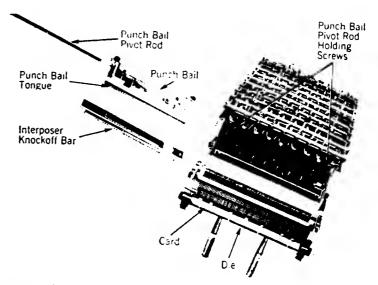


Figure 45. Vertical Registration Adjustment

are loosened, to prevent straining the unit and affecting horizontal registration.

- 3. Be sure the aligning screw heads are positioned against the castings. Tighten the aligning and mounting screws securely.
- 4. Recheck for the .003" clearance between the interposers and the punch bail tongue with the punch bail at its upper limit. If required, re-adjust the punch bail connecting links to obtain this clearance. Repositioning the magnet unit always affects this clearance.

NOTE: Perfect vertical punching alignment should be obtained in the above manner, when card magazine is half full of cards. Slight variations in vertical alignment will result when magazine is either nearly empty or completely filled.



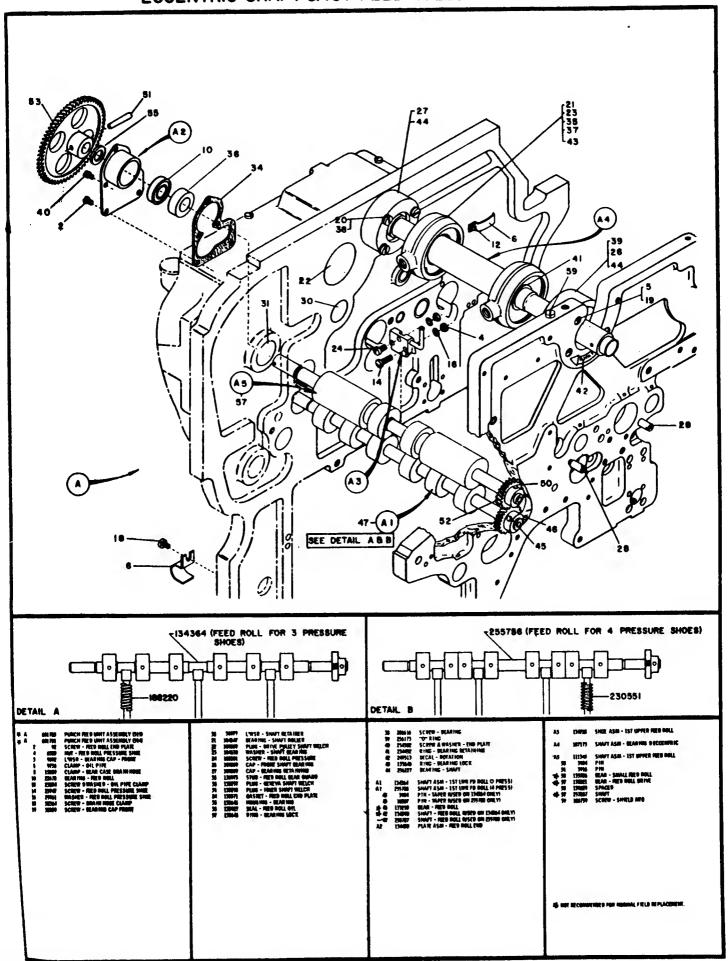
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APPENDIX IV

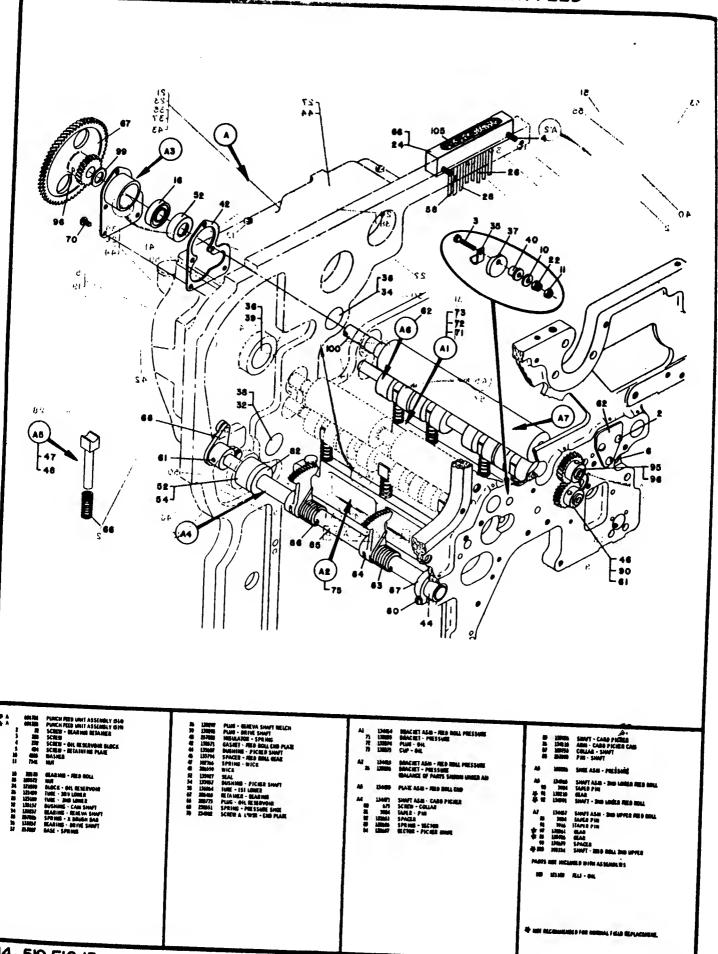
Some Drawings and Dimensions of the 514 Punch

## ECCENTRIC SHAFT & IST FEED ROLLS-PUNCH FEED

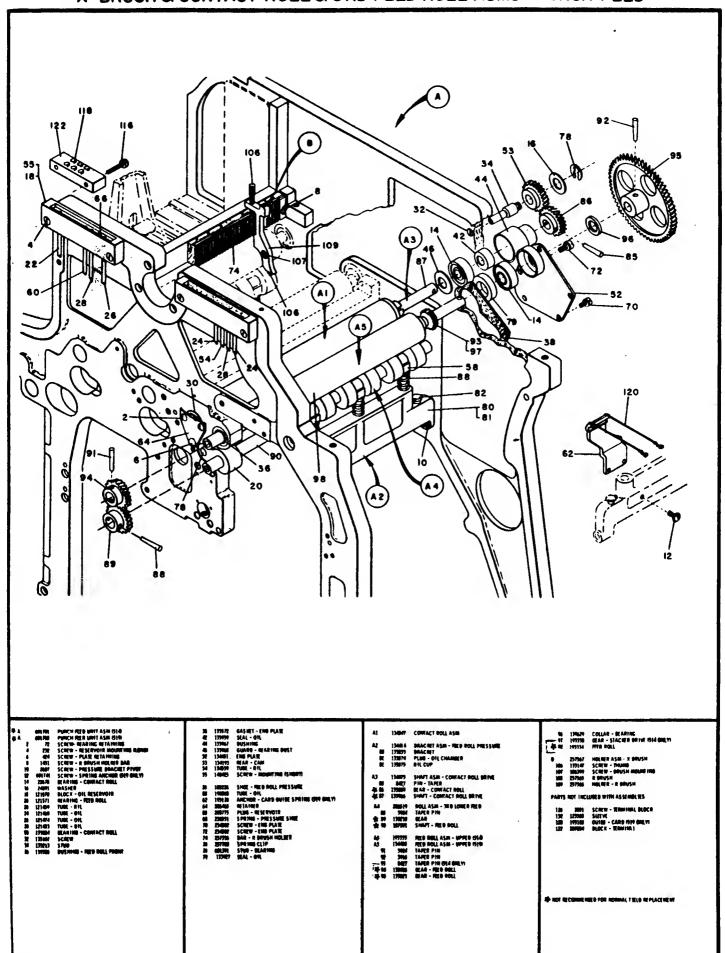


514-519 FIG 14

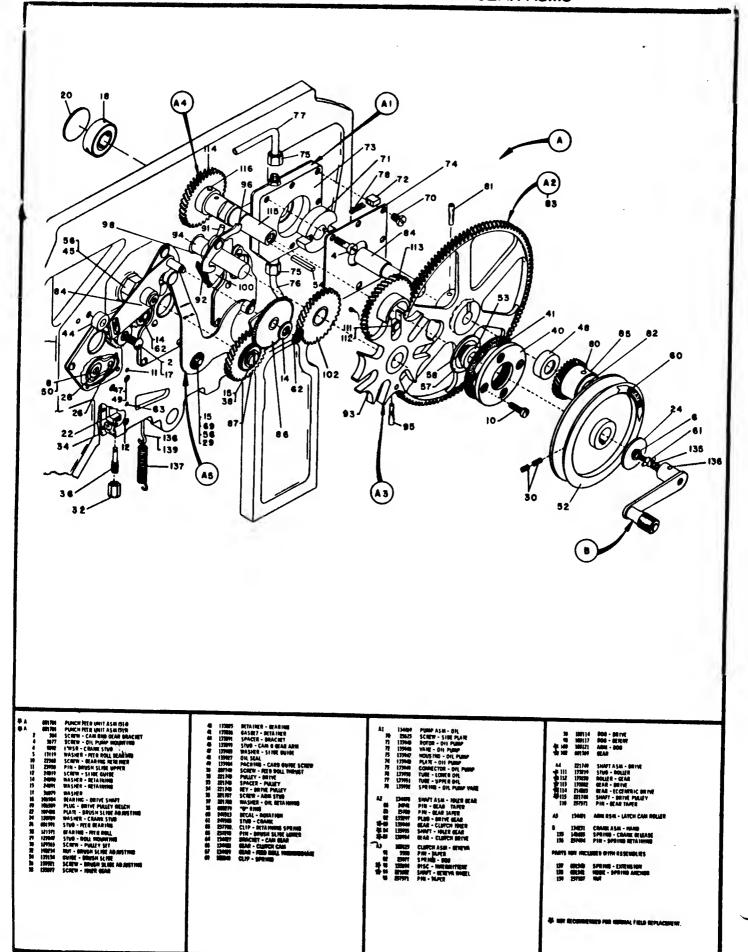
# PICKER SHAFT & 2ND FEED ROLLS-PUNCH FEED



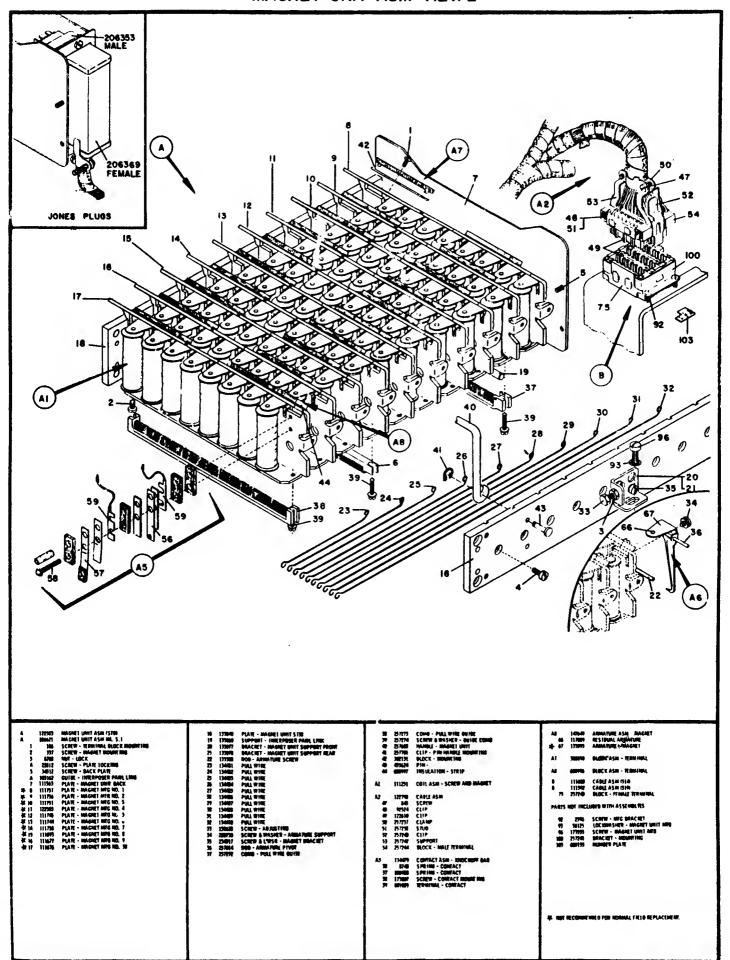
## "X" BRUSH & CONTACT ROLL & 3RD FEED ROLL ASMS - PUNCH FEED



# DRIVE PULLEY & GENEVA CLUTCH GEAR ASMS

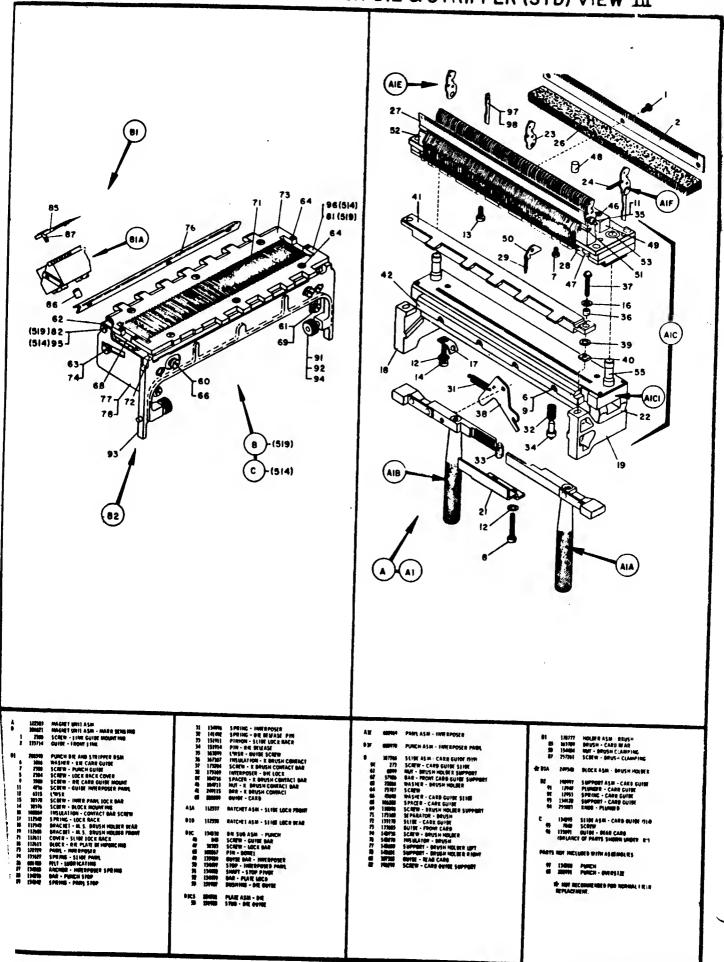


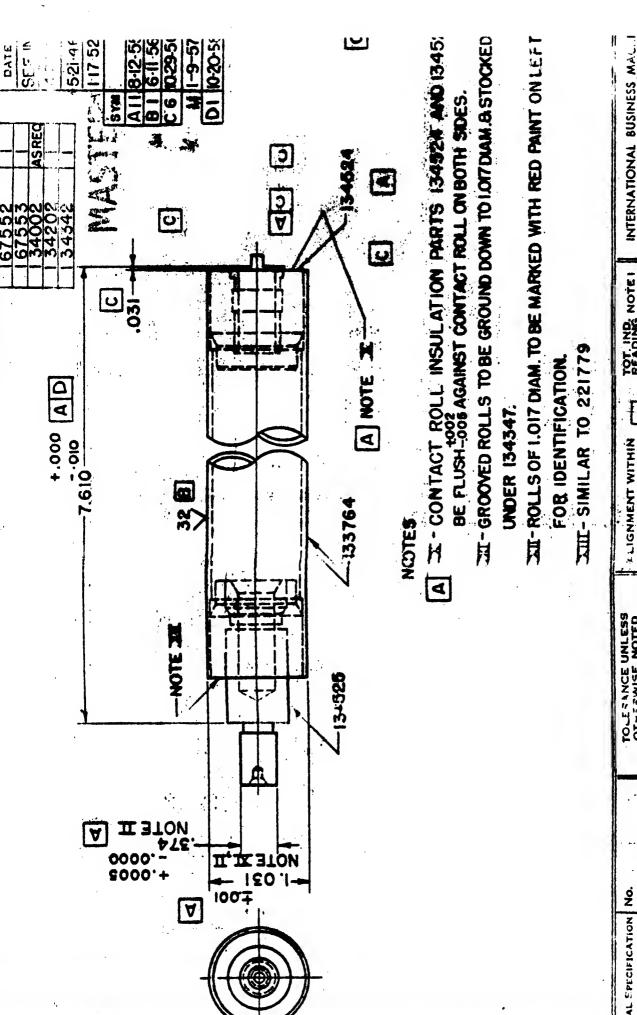
## MAGNET UNIT ASM VIEW I



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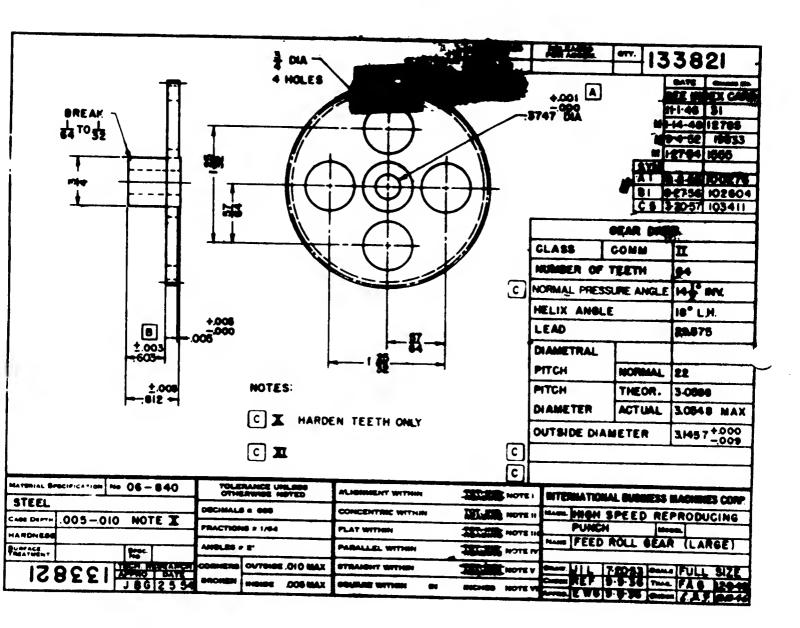
# PUNCH BRUSH SLIDE & PUNCH DIE & STRIPPER (STD) VIEW III

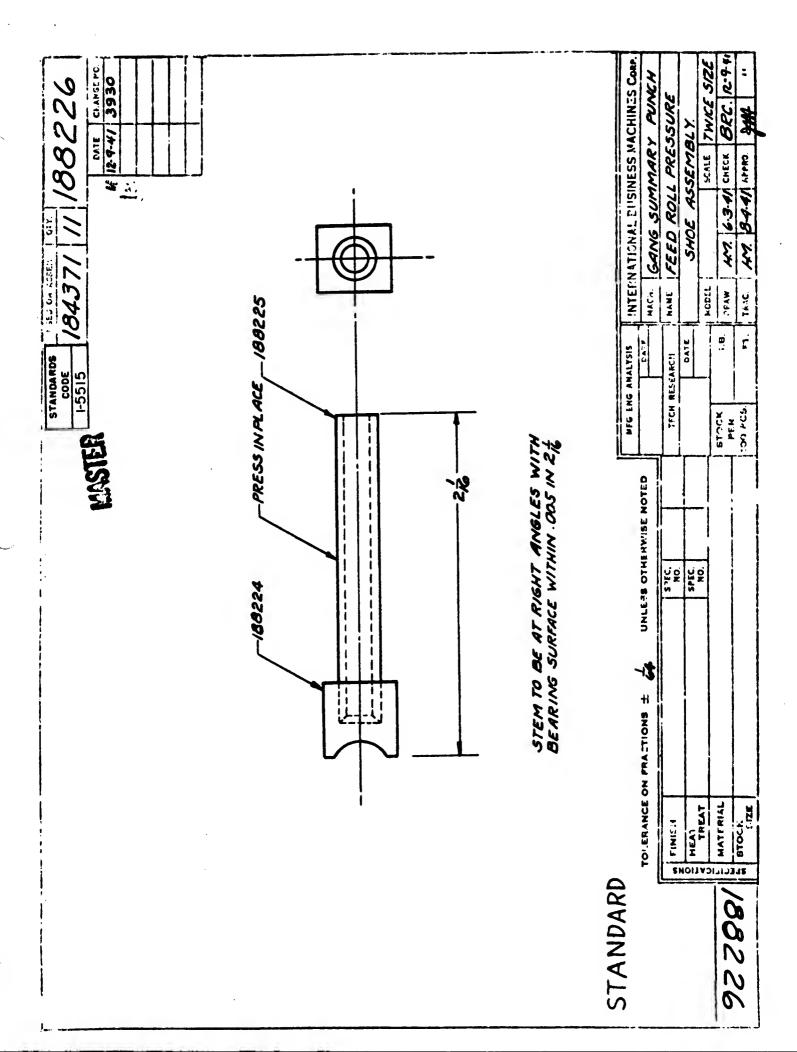


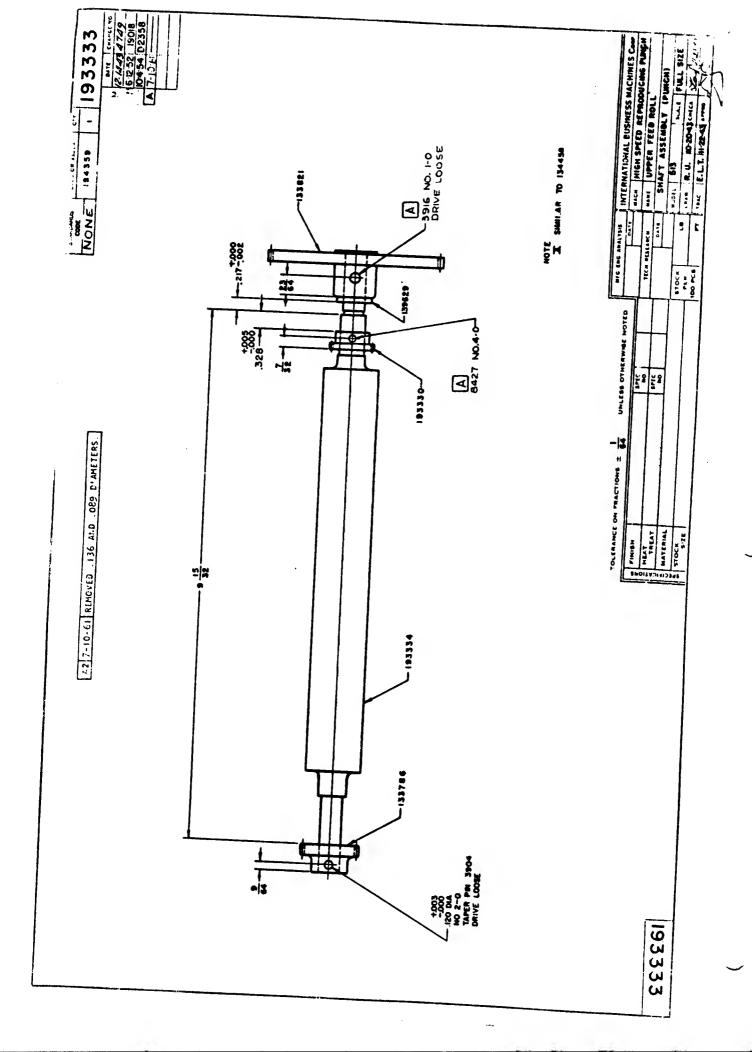


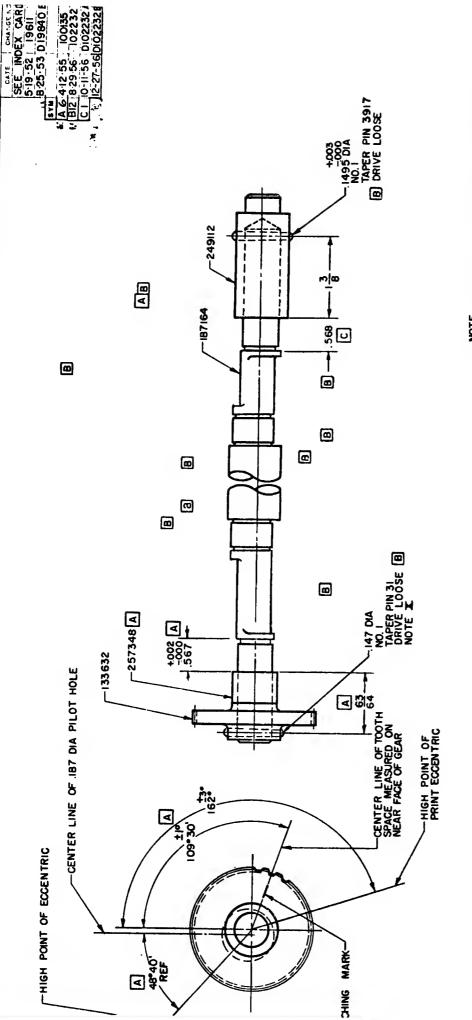
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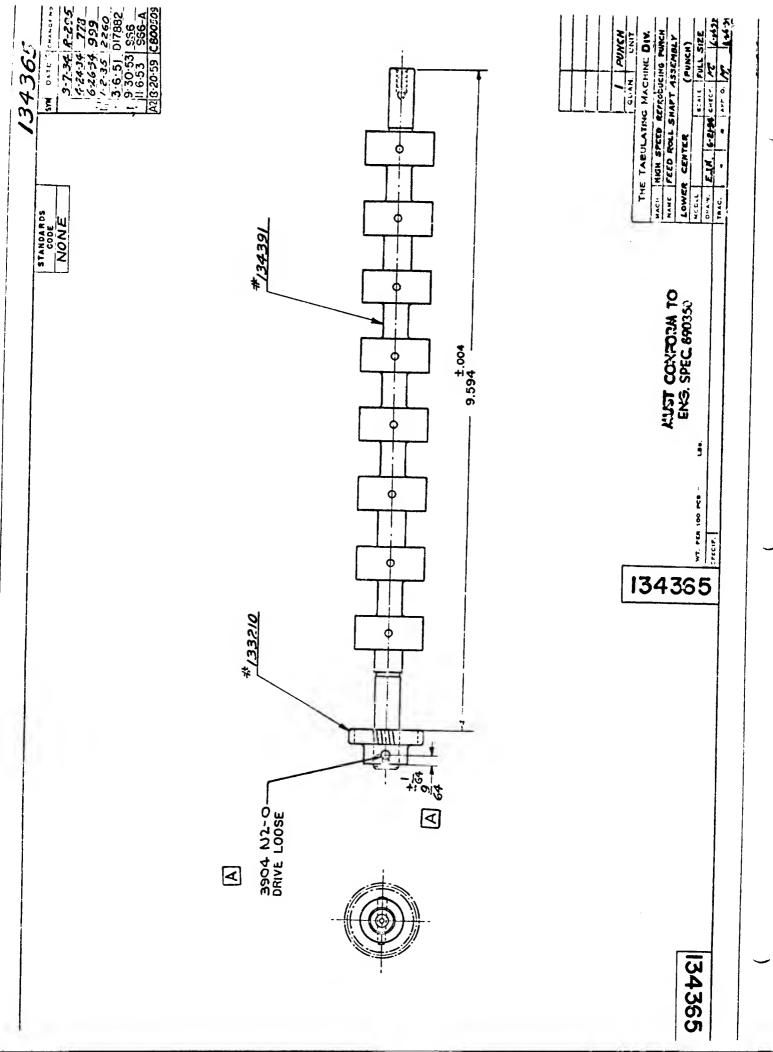


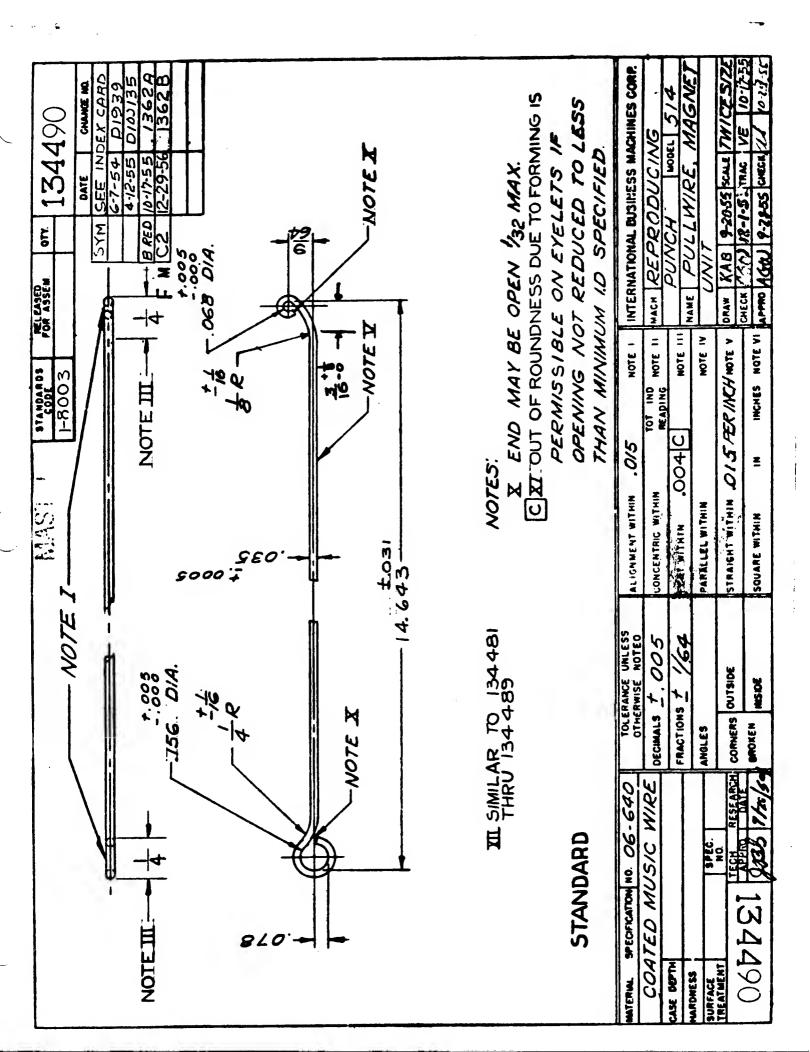
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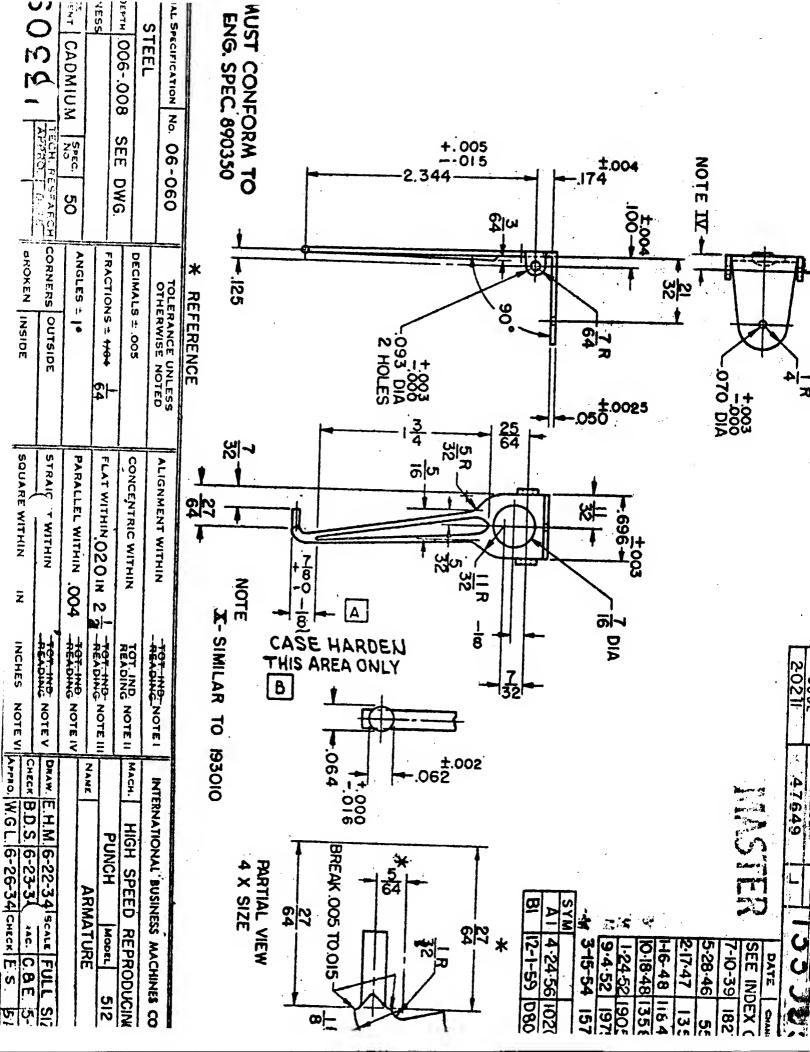
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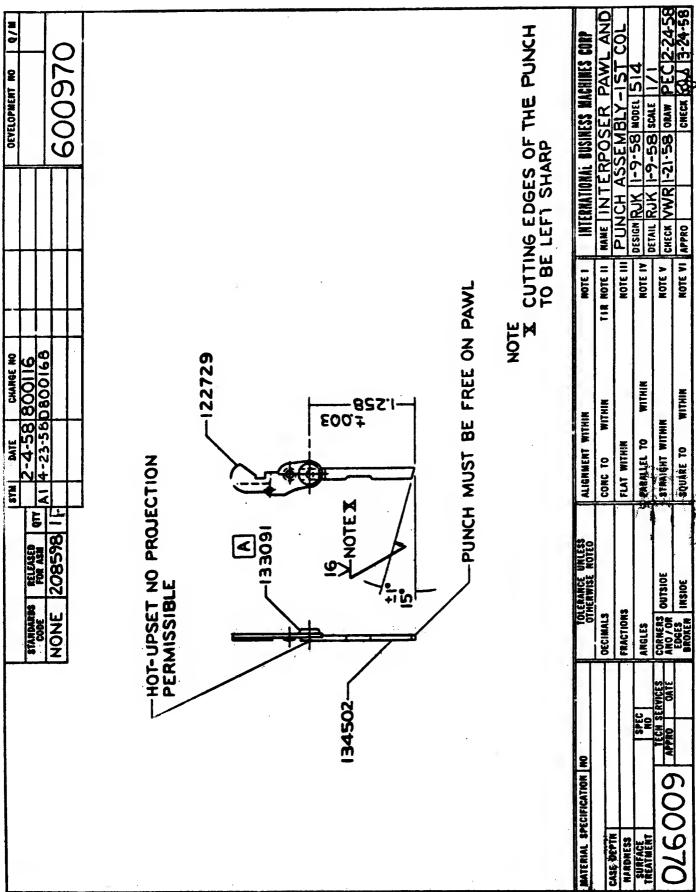
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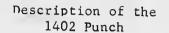
Description of the IBM 1402 Card Punch

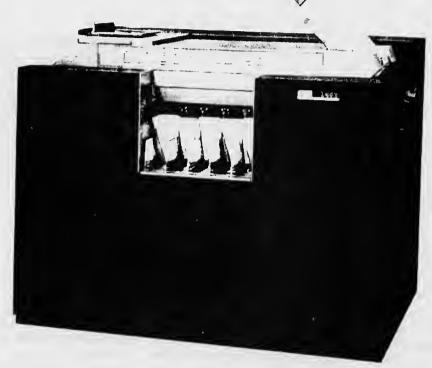
An Engineering Case Study

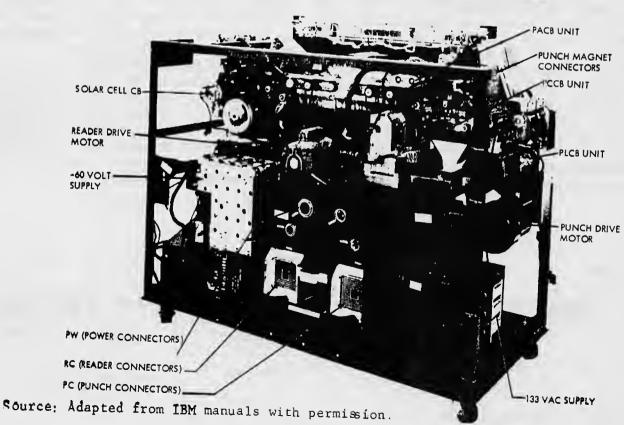
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Prepared in the Design Division of the Mechanical Engineering Department, Stanford University, by Bernard Roth and Karl H. Vesper, as a basis for student projects with financial support from the National Science Foundation.

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# IBM 1402 Card Read-Punch

The IBM 1402 Card Read-Punch provides a data processing system with punched-card input and output. The read feed is equipped with a file feed which has a capacity of 3000 cards. The read feed can process cards at a speed of 800 cards per minute. Punching speed is 250 cards per minute. Five radial-type stackers are used to accomplish stacking of the cards. The card transport system is driven by timing belts wherever possible to reduce machine noise and maintenance.

## **Functional Principles**

The 1402 Card Read-Punch can read cards at a maximum speed of 800 cards per minute. Actual card speed is governed by the program routine. The read feed is equipped with a 3000 card-capacity file feed. The cards are fed through the read feed, 9-edge first, face down. The card feed path is illustrated in the feed schematic diagram (Figure 1). As the card passes the read-check brushes, 80 columns of the card are read. It is then moved past the read brushes where again 80 columns of the card are read. Next, it is transported past the stacker selection station and is directed to the appropriate stacker under control of programming. Three stackers are available to receive cards from the read feed. The NR (Normal Read) stacker is used unless the cards are program-directed to stacker 1 or stacker 8/2.

The 1402 Card Read-Punch will punch cards and check card punching at a maximum speed of 250 cards per minute. Cards are placed in the 1200 card-capacity hopper, 12-edge first, face down. Card feeding is illustrated in the feed schematic diagram (Figure 1). Before the card is punched, it is aligned at the aligner station to insure correct punching registration.

Punching is done by a high-speed punch unit. After the card is punched, it is read at the 80-column punch-check brushes. It is then moved past the stacker selection station and is directed to the appropriate stacker under program control. Three stackers are available to receive cards from the punch feed. The NP (Normal Punch) stacker is used unless the cards are program-directed to stacker 4 or stacker 8/2.

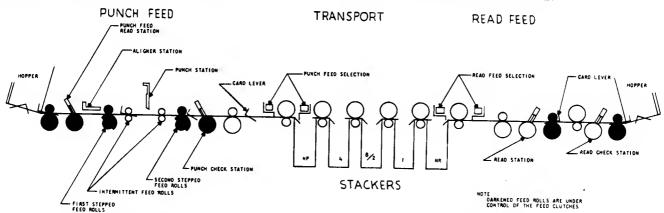


Figure 1. 1402 Feed Schematic

#### Card Selection Mechanism (Figure 2)

The read feed and the punch feed each can have cards go into only three of the five stackers on the IBM 1402. The stacker into which the card enters is determined by the selection mechanism at each end of the transport section. This mechanism consists of two chute blades and two control magnets for each of the read and the punch feeds. With the select magnets de-energized, the cards enter the stacker nearest the feed: stacker NR for the read and stacker NP for the punch. If the magnet that depresses the lower of the two chute blades is energized, the cards go into stacker one or four. If the magnet that depresses both chute blades is energized, the cards from either feed can go into stacker 8/2.

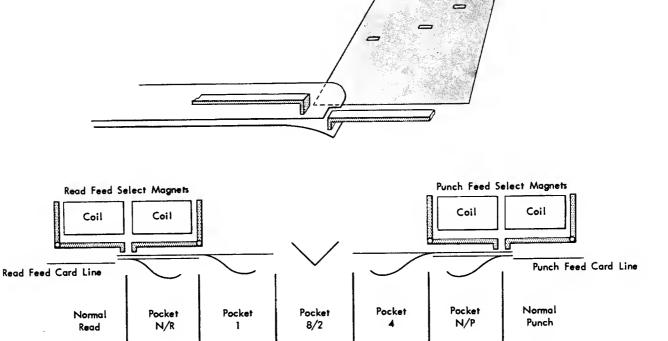


Figure 2 Card Selection Schematic

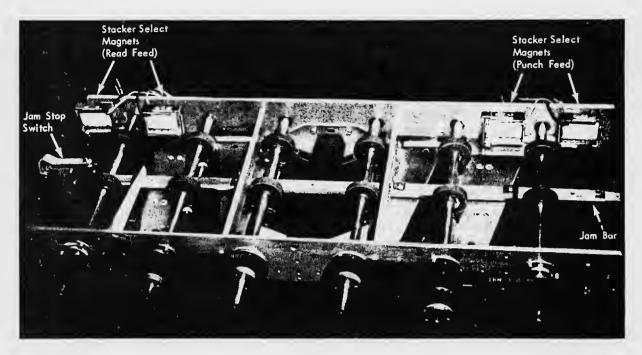


Figure 3 Transport Mechanism

#### Transport Mechanism (Figure 3)

The transport mechanism consists of six continuously running feed rolls that move the eards from the feeds to the stackers selected by the chute blades. Three of the feed rolls are under the control of the read feed, and three are under control of the punch feed. A jam bar is installed over the length of the transport mechanism. The bar consists of a spring steel strip located just above the normal card line. Any card that is bent enough to flex the metal strip causes a switch to operate. The switch causes the machine to stop and turns on the STOP light. A card jam in the feed portion of the machine is detected by other circuits.

#### Stackers (Figures 4 and 5)

The stackers used on the 1402 are the radial type. The stacker receives the eard from the transport mechanism with the eard horizontal. The distance from the top of the guide assembly to the lip of the pivot and lever assembly is less than the length of the eard. As a result, the front of the eard is held by the eard restraining lever, and the rear of the eard falls, guided by the guide assembly. The radius of the guide assembly is such that as the rear of eard approaches the bottom, the front falls from the eard restraining lever that has been supporting it.



Figure 4 Stacker

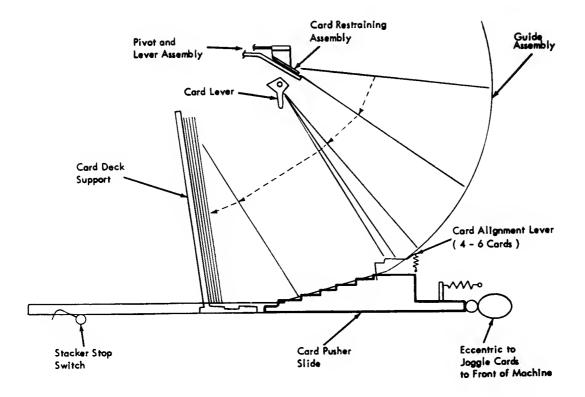


Figure 5 Stacker Schematic

The card stops with the back edge on the card alignment lever and the front edge on the card deck support or card previously stacked. Spring tension supports the card alignment lever until 4-6 cards accumulate. Their weight overcomes the spring tension supporting the card alignment lever, and lowers the group of cards into the card pusher slide. The pusher slide oscillating front to back works the bottom of the cards to the front so they are standing against the card deck support. This can continue until the card deck support moves out enough to operate the stacker stop microswitch operating arm, which stops the machine. The card joggler mechanism is driven from either or both the punch and the read feeds.

The card levers on the pivot and lever assembly keep the cards from going back into the stacker where they might jam the machine.

#### **Punch Feed**

#### **Drive Mechanism**

A 1/3 hp motor is used to drive the input idler pulley. Through gears and timing belts the following are kept continuously running:

- 1. Timer index
- 2. Clutch ratchet
- 3. Geneva assembly
- 4. Intermittent feed rolls
- 5. Punch drive shaft
- 6. PACB's
- 7. PCCB's
- 8. Three transport feed rolls
- 9. Stacker jogglers

When the punch clutch engages, power is transmitted to the following:

- 1. Picker knife camshaft
- 2. Feed knives
- 3. First feed rolls
- 4. First stepped roll assembly
- 5. Card aligners
- 6. Second stepped roll assembly
- 7. Punch check brush contact roll
- 8. First feed roll after the punch check brushes
- 9. PLCB's

When the punch clutch latches, the intermittent feed rolls are cammed open so that they cannot feed the card even though they continue to turn.

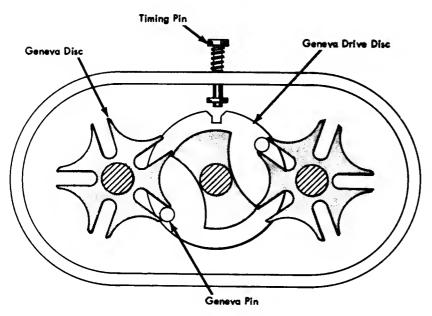


Figure 6 Geneva Mechanism

#### Geneva Mechanism (Figure 6

The geneva drive housing contains two geneva discs and the geneva drive disc. If trouble is experienced in this unit, replace it with a new geneva drive housing.

The geneva operates on the same principle as the genevas in other high-speed punches. When the geneva pins ride into the deep cuts in the geneva discs, the feed rolls are driven by the gears attached to the geneva discs. As the geneva pins leave the deep cuts in the geneva discs, the cam surface on the geneva drive disc contacts the shallow cuts on the geneva discs. When the cam surface is in the shallow cuts of the geneva discs, the intermittent feed rolls are held stationary. The geneva action is repeated every cycle point causing an intermittent movement of the card through the punching station.

#### **Punch Feed Clutch**

The punch clutch used on this machine is a 4-tooth ratchet type. The clutch pawl engaging time is 315°.

#### Picker Knives (Figure 7)

The feed knives travel in an arc instead of in a flat plane parallel to the card line. Each picker knife block is mounted on an arm which is attached to the picker knife shaft. The block assemblies are fixed on the arms and are not adjustable to the arms. Two carballoy pieces are inserted in the knife blocks so that the knives will resist wear. The inserts are ground to specifications for knife projection, and replacement of the picker knife block is required when it becomes worn.

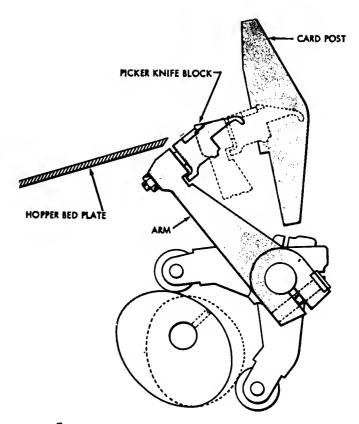


Figure 7 Picker Knives

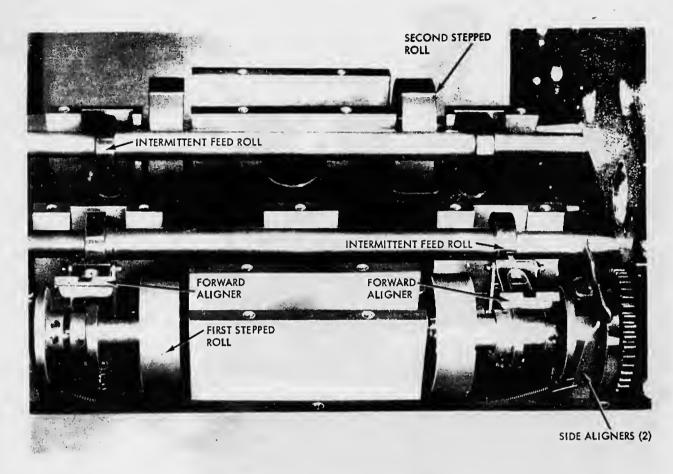


Figure 8 Aligner Station, Stepped & Intermittent Feed Rolls

#### **Punch Check-Brush Station**

One set of 80-column reading brushes is used after the punch station for cheeking card punching. The brush assembly is inserted and removed from the top of the machine. Upon release of the loeking pins, the brushes retract into the brush separator so that the brushes will be protected when they are out of the machine.

The punch check brush contact roll is connected to its drive shaft by a helical spring drive. The spring is tight on the shaft when the contact roll is driven in the proper direction, but, if the drive is reversed, the spring will allow the contact roll to remain stationary, preventing damage to the brushes.

## Aligner Station and Intermittent Feed Rolls (Figure 8)

As the eard passes the first upper-eard guide, it is pieked up by the first stepped-roll assembly. The lower roll of the assembly is called a stepped roll, because it has a portion of its circumference cut away. When the high dwell of the stepped roll is opposite the upper roll, the card is fed through the rolls into the first intermittent rolls which are cammed open at this time. When the low dwell of the stepped roll is opposite the upper roll, col-

lars on the end of the stepped roll assembly shafts prevent the stepped roll from contacting the card.

During the time that the card is free from the stepped feed roll and intermittent feed roll, it is aligned to insure correct punching registration. The forward aligners contact the trailing edge of the eard and move the card up to the centerline of the punches. At the same time, the card is aligned toward the column-80 end by the side aligners. Card pressure fingers are used at the aligner station to hold the card, so it does not snap or buckle.

After aligning is completed, the first intermittent feed rolls close, and they start feeding the card through the punching station. The second intermittent feed rolls are cammed open as the card is fed into them. They then close, just before the card leaves the first intermittent feed rolls. After the second intermittent feed rolls close, the first intermittent feed rolls are cammed open. When the first intermittent feed rolls open, the feeding of the card through the punching station is under control of the second intermittent feed rolls. The opening and closing of the intermittent feed rolls prevent buckling or snapping of the card at the punch station.

While punching is being completed, the card is fed into the second stepped-roll assembly which does not

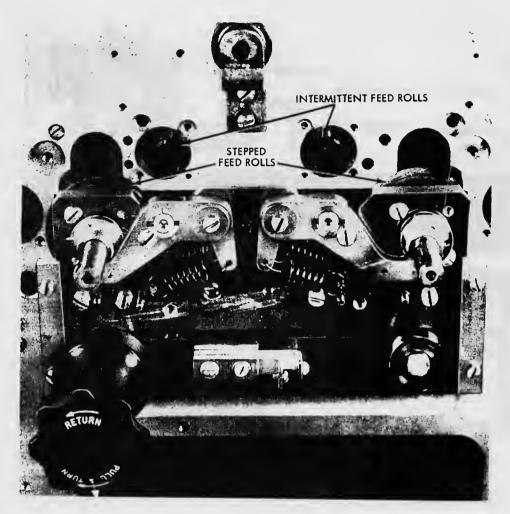


Figure 9 Roll-Opening Device

contact the card at this time. The second stepped-roll assembly is like the first stepped-roll assembly ahead of the aligner station. The second stepped roll contacts the card after the second intermittent feed roll releases the eard and feeds it past the second brushes into the sixth feed roll. The sixth feed roll will take over control of eard feeding when the second stepped roll comes to the low dwell in its eircumference. After card reading, the eard is under control of three constant speed feed rolls. Card selection is performed as the eard passes these rolls. Refer to *Read Feed* for Card Selection and Stacker Operation.

#### Roll-Opening Device (Figure 9)

The two stepped rolls, the two lower intermittent rolls, and the die assembly are mounted on one assembly called the roll-opening device. This assembly may be

lowered to facilitate removal of eard jams. The handle on the left side of the machine is pulled out and turned clockwise to lower the device and counterclockwise to raise the device. The locating blocks for the die are also in this frame, making die insertion and removal easier.

An electrical contact interlocks the roll-opening device so that the device must be in its UP position before the machine will operate.

#### Punch Unit (Figure 10)

The entire punch unit can be easily removed from the machine for servicing. It can be separated into two main assemblies as follows:

- 1. The drive unit (Figure 11)
- 2. The magnet unit (Figure 12)

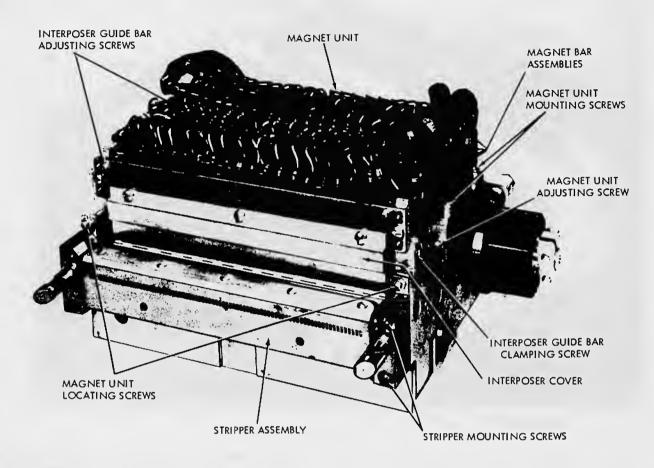


Figure 10. Punch Unit

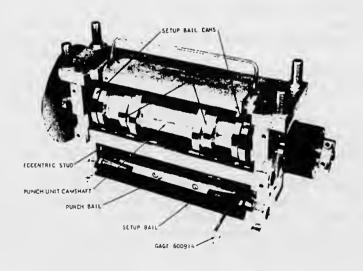


Figure · -11. Drive Unit

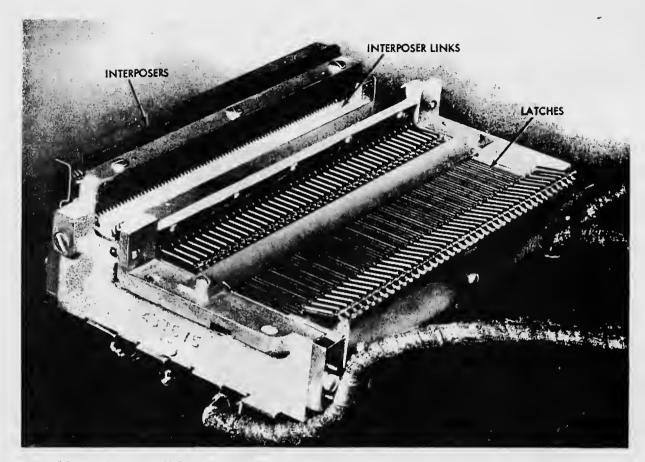


Figure 12 Punch Magnet Unit

The drive unit can be further divided into the following units:

- 1. Punch drive unit
- 2. Puneh bail and setup bail eam follower assembly
- 3. Die and stripper assembly

The punch drive unit consists of a cam shaft and four sets of complementary cams.

The punch bail and setup bail cam follower assembly consist of

- 1. A puneh bail and two sets of eam follower arms
- An interposer setup bail and two sets of cam follower arms

The punch magnet unit consists of eighty magnets, latches, interposer links, and interposers. The magnets are connected through miniature multi-terminal connectors to the machine circuits.

The cam shaft in the punch drive unit operates continuously when the motor is operating. The three-lobed cams operate the interposer setup bail and punch bail three times on each revolution of the punch camshaft. The punch camshaft makes 1333½ revolutions per minute.

The interposer setup bail is a U-shaped channel. A projection on each of the 80 interposer links ride in the channel (Figure 13). As the interposer setup bail moves down, all the interposer links move down, carry-

ing with them the 80 latches. This pulls each armature against its yoke. If punching is to take place, the magnet is energized at this time. Because the armature did not have to be attracted electrically, very low current is required to keep the armature sealed against its yoke. For this reason the unit is sometimes referred to as a "no-work" type punch unit.

When the interposer setup bail moves up, the magnet just energized keeps its latch in the down position. Because the latch is stationary, the upward movement of the interposer setup bail causes the interposer link to pivot, extending the interposer between the punch bail and the punch.

The movement of the punch camshaft then causes the punch bail to move down. Only those columns are punched that have the interposers between the punch bail and the punch. When the punch bail pushes the interposer down, the interposer is clamped between the punch and the punch bail. With this arrangement, the magnet can be de-energized while the punch is going down rather than waiting until the completion of the punching operation.

As the punch bail returns the interposer is free to be restored by spring tension. On the return stroke of the punch bail, the punch is positively restored by the projection on the punch bail.

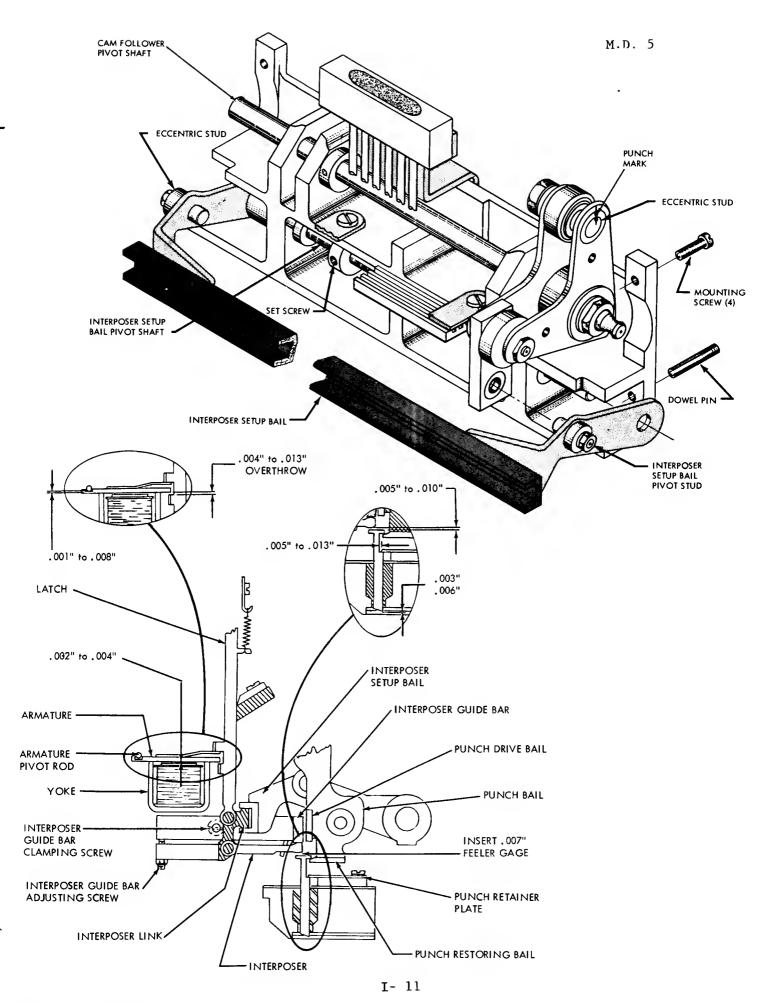
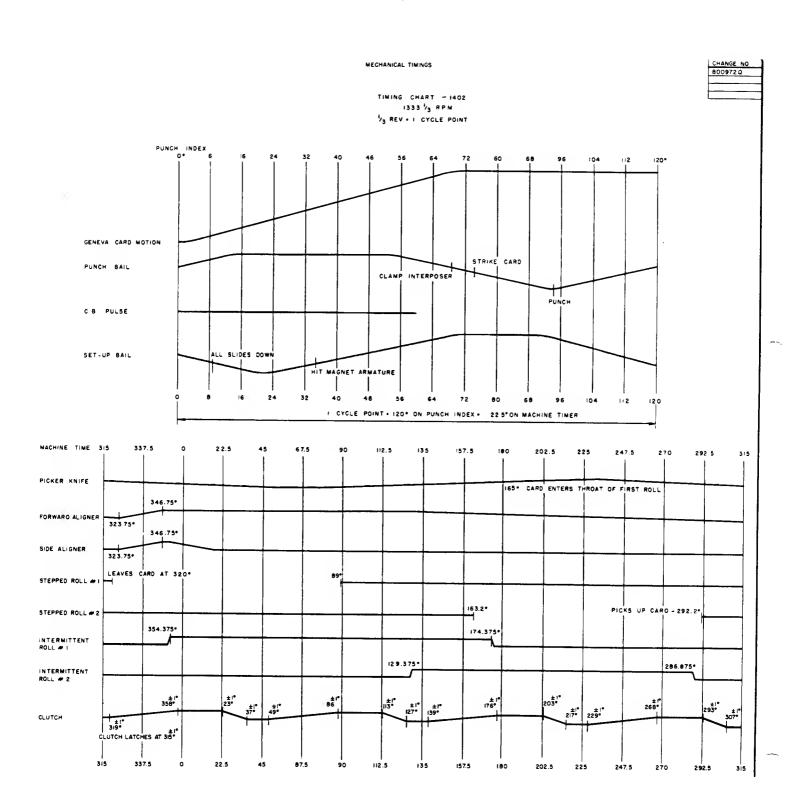
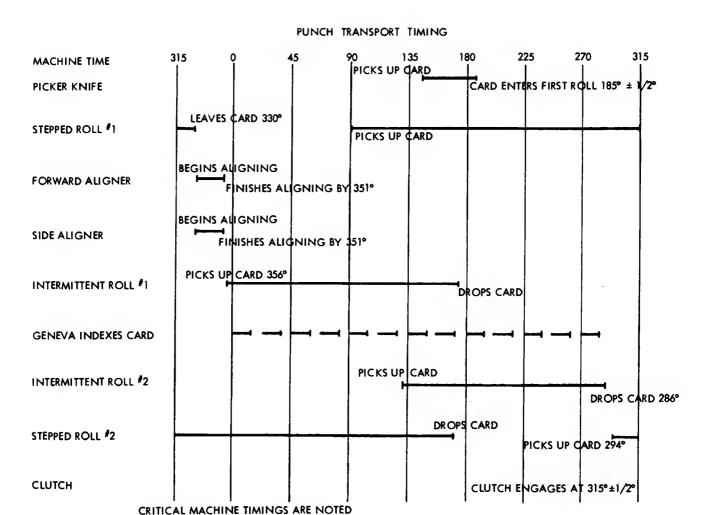


Figure 13. Punch Unit

#### Timing

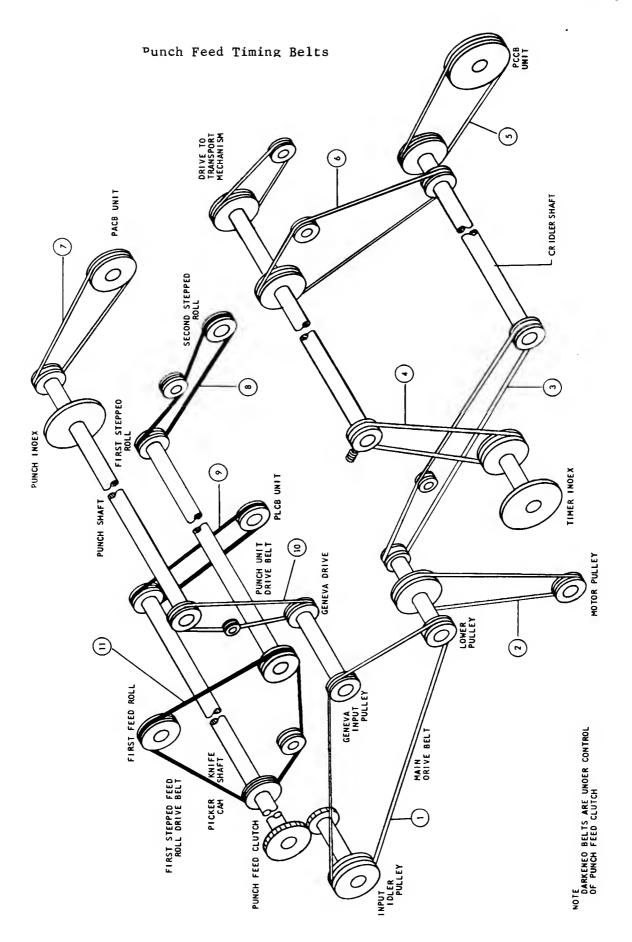
Following are three timing charts of the 1402 and a schematic of the timing belts. Punch indices on the timing charts are in degrees of rotation of the punch clutch.



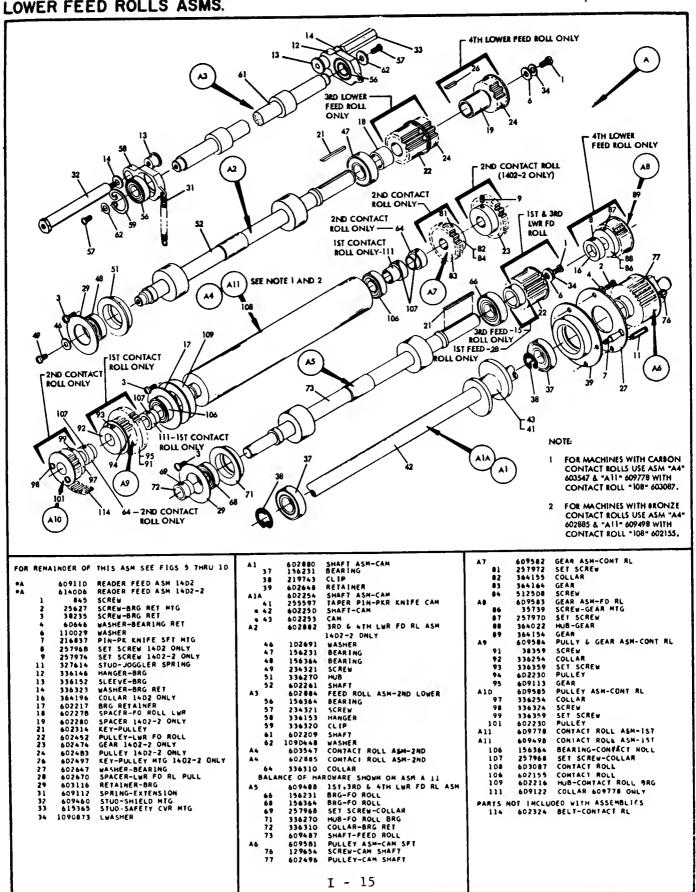


Timing Belts (See Schematic Following)

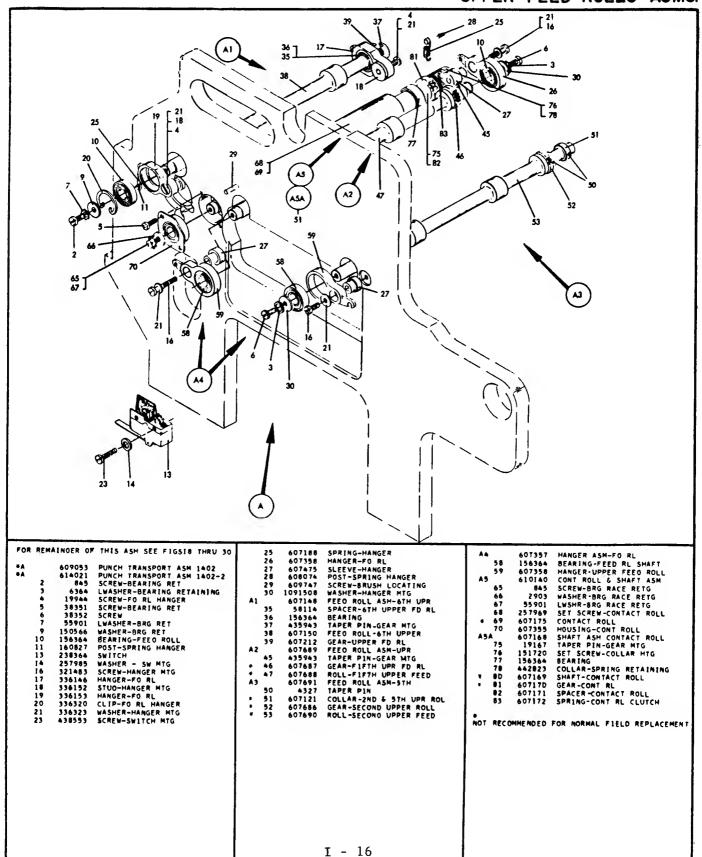
	elt Name and erence Number	Belts or Units To Be Removed	Units to be Retimed After Beit Replacement
(1)	Main Orlve Belt		Punch Clutch, Geneva
(2)	Drive Motor Belt	CR Idier Belt (3)	Timer Index, PCCS Unit
(3)	CR Idler Belt	* Timer Index	Timer Index, PCCB Unit
(4)	Timer Index Beit	* Timer Index	Timer Index
(5)	PCC8 Self		PCCB Unit
(6)	Idler Belt	PCCB Belt (5) Belt to Transport Assembly	Timer Index, PCC8 Unit
(7)	PACB Belt	PACB Unit	PACB Unit
(8)	Second Stepped Feed Roll Belt		Second Stepped Feed Roll
(9)	PLC8 Self		PLCB Unit
(10)	Punch Unit Drive Belt		Punch Unit
(11)	First Stepped Feed Roll Drive Belt	Main Drive Belt (1) *Punch Input Idler Pulley *Punch Drive Gear Spring (Cam Follower)	Punch Clutch, Geneva First Stepped Feed Roll



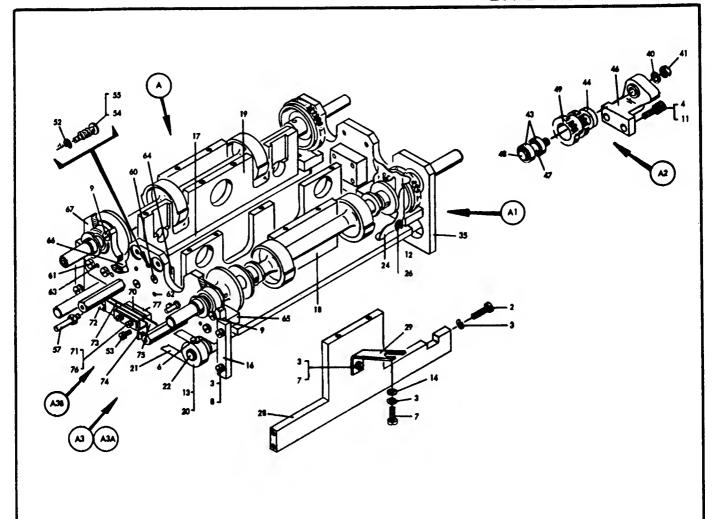
## LOWER FEED ROLLS ASMS.



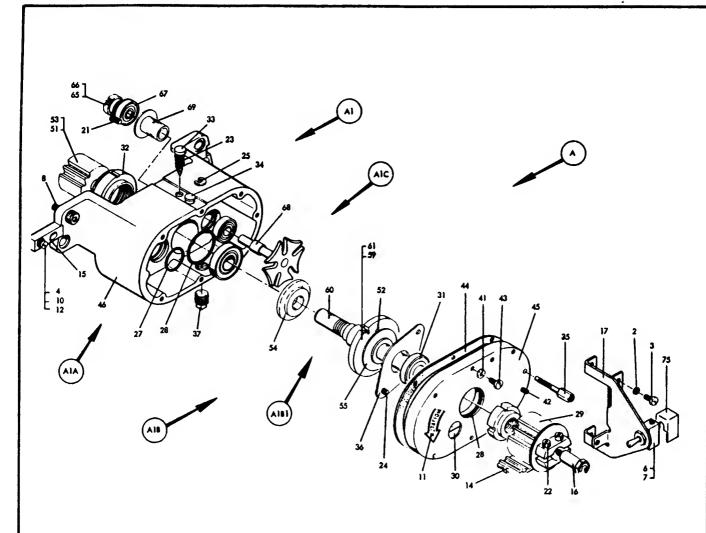
## UPPER FEED ROLLS ASMS.



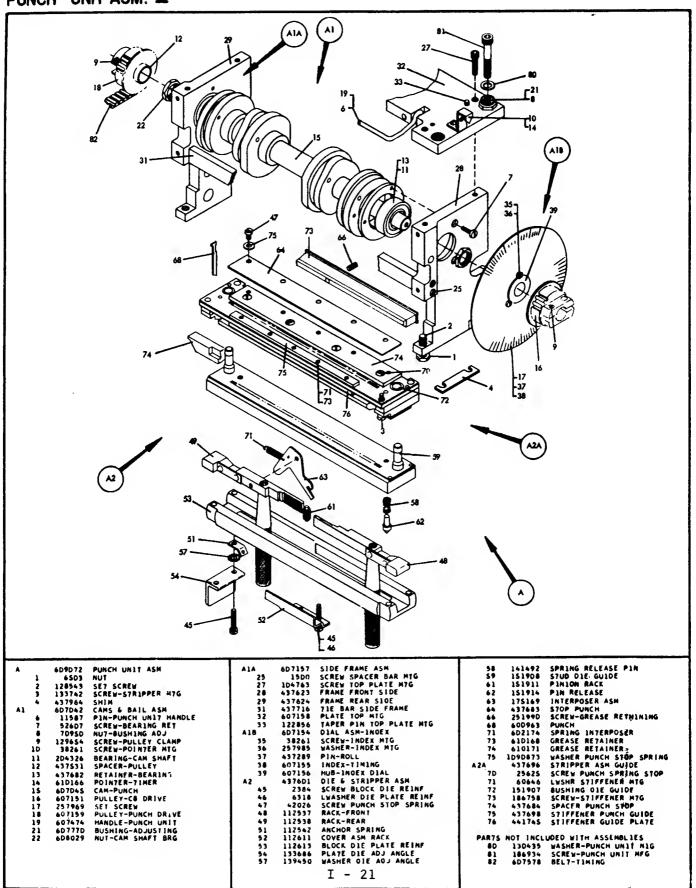
# LOWERING FRAME ASM. I



FOR "A	609053	SCREW-TAPE M7G SCREW SCREW-BRG RET SCREW-BRG RET SCREW-IDLER MTG CLIP-SIDE ALIGMER SET SCREW-LWRG SMAFT WASHER GUIDE-LOWERING FRAME BASE-CD GDE SUPPORT-CD GDE SUPPORT-CD GDE COLLAR-LWR SMAFT TAPE-LOWERING CAN DR SMAFT-LOWERING FRAME ALIGMER-RIGHT SIDE PIR-SIDE ALIGMER SUPPORT	A1 35 8ALAMCE A2 40 41 4 63 66 66 66 67 4 69 A3 52 53 56 57	607636 OF PAR7 609059 9092 11598 110129 310781 609060 609061 609063 609064 610133	FRAME ASM-R LWRIRG FRAME-RY LOWERING S SHOWN UNDER ASA lULER GEAR ASM LWASMER-TOLER RUT-TOLER SPACER SUPPORT CASTING-IDLER CLAMPING SPACER-IDLER STUD-IDLER GEAR-IDLER LWRG FRAME & IRTLK ASM L CLIP-DIE YISUAL AID SPRING-DIE YISUAL AID SPRING-DIE YISUAL AID STUD-LWRG KNOB LOCK	ASA 60 61 62 63 66 67 ASB 70 71 72 73 76 79 76 77 77	607914 337 2031 173700 216337 607190 607196 607196 119900 100229 104988 1070707 161984 161986 1986 1986 1988 107070	FRAME ASM LEFT LOWERING SCREW-BLOCK HTG TAPER PIR-OIE SUPPLOC TAPER PIR-OIE SUPPLOC TAPER PIR-OIE SUPPLOC TAPER PIR-OIE SUPPLOC TAPER PIR-OIE SUPPORT SUPPORT-CD GD TARD LWR SUPPORT-CD GD TARD LWR SUPPORT-CD GD TARD LWR CONTACT ASM INSULATION-SCREW CONTACT-CARD LEVER CONTACT-CARD LEVER TERNIMAL—CONTACT TERNIMAL—CONTACT SCREW PLATE-CONTACT TERNIMAL—CONTACT SCREW PLATE-CONTACT MOUNTING
				:	I - 19			



FOR RENAINOER OF THIS ASM SEE FIGS10 THRU 30  A 609053 PUNCH TRANSPORT ASM 1602  J 2 6366 LWASNER - BEKT MTG C 60911 LWASNER-GENEVA BL NTG LITTON - CRANK INT J 159373 LWASHER-SWITCH MTG C 169733 CREW-GENEVA BL MTG C 51820 CREW-GENEVA NTG C 51820 CAL-ROTATION J 508203 BLOCK-GENEVA PLK MTG C 609427 BRACKET - CRANK INT SW	A1 607050 GENEVA ASM 21 10170 SCREW BRG RETAINING 22 129654 SCREW PULLEY MTG 23 151405 SPRING TIMING PIN 24 234517 SCREW-BEARING RET 25 264641 CLIP SPRING 27 607051 O RING GENEVA OR SFT 28 607052 O RING GENEVA OR SFT 29 607063 PULLEY-TIMING BELT 30 607064 LENS OIL LEVEL 31 607067 BRG GENEVA OR SFT 32 607074 LOCKNUT BEARING 33 607075 TIMING PIN GENEVA 34 607174 OIL CUP GENEVA MOUSING 35 607901 STUD-CRANK SW BRKT MTG 36 610066 SLINGER-OIL 37 610717 PLUG ORAIN 41 607053 NOUSING 6 COVER ASM 42 257702 TAPER PIN COVER MTG 43 355369 SCREW COVER MTG 44 607054 GASKET CVR REAM SPACER 45 607055 COVER GENEVA ORIVE	*A1B 607057 SHAFT ASM-GENEVA ORIVE  \$ 51 255977 TAPER PIN PULLEY NTG  \$ 52 607062 PIN-GENEVA ORIVE  \$ 55 607069 PULLEY-CENEVA TIMING  \$ 54 610075 SLINGER GEN OR SHPT OIL  \$ 55 610076 SLINGER GEN SHFT FRONT  *A181 607059 OISC ASM GENEVA ORIVE  \$ 60 607060 SHAFT GENEVA ORIVE  \$ 61 607066 SHAFT ASM-GENEVA WHEEL  \$ 65 A327 TAPER PIN GEAR MTG  \$ 65 A327 TAPER PIN GEAR MTG  \$ 65 607069 GEAR GFNEVA SFT  \$ 67 607070 BEARING  \$ 69 607071 SHAFT GENEVA  \$ 69 607072 SPACER GENEVA SFT  PARTS NOT INCLUDED WITH ASSEMBLIES  75 607268 COVER-TIMER SWITCN  *NOT RECOMMENDED FOR NORMAL FIELD REPLACEMEN
	I - 20	



# Engineering Case Library

INTERNATIONAL BUSINESS MACHINES CORPORATION (D)

Need for a New Automatic Card Punching Machine

While International Business Machines Corporation has cooperated with Stanford in encouraging the development of this course material and in supplying basic information and documentation, the company has not reviewed the course manuals and has had no part in their preparation and therefore does not necessarily concur with any opinions expressed or attest to factual accuracy. IBM wishes explicitly to avoid such intervention in order to allow complete editorial freedom to the University.

Prepared in the Design Division of the Mechanical Engineering Department, Stanford University, by Bernard Roth and Karl H. Vesper, as a basis for student projects with financial support from the National Science Foundation.

<sup>(</sup>c) 1964 by the Board of Trustees of the Leland Stanford Junior University

Mr. Ekks<sup>1</sup>, the Engineering Manager of a large product section at IBM's San Jose Development Laboratory, was becoming increasingly convinced that his department would soon be called upon to design a "serial" automatic card punching machine. A "serial" machine would be one in which the short edge of the card led during processing. All previous IBM automatic punching machines had been "parallel" machines which passed cards through sideways, leading with a long edge.<sup>2</sup> To punch serially, the new machine could operate with as few as twelve punches instead of the eighty required on parallel machines. Lower cost was a primary objective of the overall system in which the new serial punch would be required.

It was expected that a requirement in designing the new machine would be that it be put into production as soon as possible. For this reason, there probably would not be time to experiment with radical departures from past techniques of handling and punching cards. Mr. Ekks' feeling was that the most difficult aspects of the design would center around the punching section of the machine, and that within this section it would be best to plan on stepping the card with feed rolls past a single column of twelve punches and dies. He was, however, open to other suggestions.

## New Product Ideas

Ideas for new machines came to Mr. Ekks' attention from several sources. A major source was the IBM sales force. Constantly calling on existing and prospective customers, the salesmen frequently encountered needs which suggested development of new products. Another source of ideas was the engineering organization itself, in which the search for better ways of doing things was a way of life. Mr. Ekks' own experience, which had included many years as a user of IBM equipment working for the U. S. government, was another source. A conscious effort on the part of management throughout the company was made to encourage innovation, and awards had been established to reward original thought wherever it occurred in the organization.

One of the engineers in Mr. Ekks' department described the flow of new product ideas in the Unit Record Systems Department as follows:

<sup>&</sup>lt;sup>1</sup> A disguised name.

A keypunch machine passes cards serially because the information conventionally appears on cards serially. The keypunch, however, is generally considered to be a manually operated machine and not automatic. Keypunches have, on a few occasions, been coupled into computer systems to operate automatically. They were, however, quite slow (20 columns per second) and not considered satisfactory for such use.

'We are usually flooded with formal requests for new machines from all over the company. We can't possibly carry them all out, and not all the ideas that come to us are worth the expense of further development. To screen them, the department has about a dozen people who spend full time just sifting and analyzing the market demand of proposed new products.

"Several of those who review the ideas are former salesmen who by experience are familiar with customers' needs and desires, and some of them are former customers themselves. They often visit existing or potential customers and ask for reactions to the new ideas, perhaps asking whether a certain speed and flexibility would be attractive at a certain price.

"Those ideas which seem to offer particular promise are sometimes made the subject of "case studies". A case study is a written analysis evaluating a hypothetical new computer system in terms of one or more "typical" prospective customers. In the study, the advantages of the proposed system are weighed against its predicted cost. If this comparison favors the new system and if there appear to be many such "typical" customers to whose needs it is well suited, we engineers will be asked how soon we can complete the design.

"Usually, we are first asked for less performance than we can give on some characteristics of the machine and more than we can give on others. We point this out, and the argument goes back and forth. There is usually a tradeoff to be struck, for instance, between performance and cost. Sometimes, to free up the bottleneck of an overall system, however, the cost of a key machine may be allowed to go somewhat higher than desired.

"Finally, we reach some agreement on what can be done, and engineering formally promises the company a certain design. Our promise has to include performance specifications and costs on the machine we are to design, and a time schedule as to when the machine will be ready for production. Then we go to work designing, testing, and redesigning to keep the promise.

"We're pretty careful to come through on these promises. Competition is rough in the computer industry, and the promises we make are serious business to the company."

#### Reasons for the Serial Punch

The serial punch was expected to be required as part of a new computer system for which market demand seemed to be developing. A main objective of the system would be lower price. The system would be designed for customers large enough to take advantage of an automatic computer but too small to require the full capacity of existing IBM computer systems such as the 1401. There were already some smaller computers on the market, but these were generally either non-automatic, requiring continual operator control, or else they were designed for scientific rather than business applications. Computers designed for scientific use generally could perform more complex computations faster on smaller quantities of data, whereas business computers were used more to perform simpler computations on larger amounts of data. Therefore, high speed of input-output units tended to be more important on business computers. The serial punch would be intended for use on automatic computers for business applications.

Use of the serial mode of punching was expected to reduce cost of the computer system in two ways: (1) the punching and reading mechanisms could be made more cheaply, and (2) the computer logic system required would be simpler. By reducing the number of punches and their related mechanisms from 80 sets down to 12, there would be reduction not only of the number of parts, but also of the stresses on the framework supporting the punches. Operating serially would also permit the number of reading elements to be reduced.

A much greater saving, however, would result from simplification of the logic in the computer which would be made possible by serial punching. The messages on punched cards were generally written serially. Only by punching serially could the punch be fed computer output character by character from beginning to end as the card was processed. In parallel punching the computer had to store all the information to be punched on a given card before starting to punch, since parallel punching caused the last part of the message to be punched at the same time as the first part of the message. To punch parallel the machine operates in a fashion analogous to typing all the letters from top to bottom of a written page one column at a time, rather than writing one line at a time. To store the cardfull of information before punching parallel, the computer requires additional memory, which is expensive. By punching serially the expense of this extra memory can be eliminated.

Flexibility can also be added by punching serially rather than parallel. Reading and punching functions can be combined by placing reading sensors just ahead of the punching section of the machine. Then the card can enter, be read, then be stopped while the computer performs calculations on what has been read. When these calculations are done the card can again be started and punched with additional information, so the whole sequence occurs in one pass. For instance, if the first few columns of the card contained the value of some separate items on a utility bill, the computer could read these items, calculate the total bill and punch in the total on a later column of the card.

In the opinion of the marketing department speed of operation would be important in selling the new machine. Their opinion was that it would be desirable to operate at least as fast as existing machines such as the 1402 which had a throughput of 250 cards per minute. If still higher speeds could be realized, they said, so much the better, although costs should also be kept down. As a rule of thumb, marketing estimated that at speeds above 100 cards per minute, the value of increases in speed would be proportioned such that a doubling of a speed would be worth roughly a 40% increase in cost.

### Engineering Requirements

It was readily agreed by the engineers, based on past experience, that there would be no great problems involved in designing the infeed to accept a deck of cards and move them one at a time to the positions where the punching section would take over. Nor was it expected to be a problem to design the card outfeed to accept cards from the punching section and restack them for removal by the operator. The most difficult part of the design was expected to be that of the punching section itself.

For control, the new punch would have to accept only electrical signals, as did other automatic penches. There should also be included an automatic check to send a signal to stop the machine in case any hole was either skipped or punched in the wrong place. The punch would normally be used for Hollerith code, but because other codes might also be required, the punch should have the capability of punching all twelve rows in one pass.

One engineer observed that to be able to stop, perform calculations, and restart on command, the punch feed would need some kind of electrically triggered clutching mechanism for disengaging from the main power shaft temporarily. It was presumed that mechanical gower would be available through a boothed belt from a continuously running fractional horsepower motor also used to drive other mechanical components such as picker knives, jogglers, infeed and outleed. In all previous punches, motors of less than a half horsepower had been fully adequate, but a larger motor could be provided without difficulty if required.

Another requirement of the machine, the engineer continued, would be that it have two sequences for passing cards, one for reading and one for punching. For reading, the cards normally passed the reading sensors at high and continuous velocity, whereas in punching they usually advanced in steps, stopping for each punch stroke. Cards were read in existing machines as fast as 800 per minute, but punched much slower.

"Now, it seems to me," replied another engineer, "that we're starting to define our design requirements. Maybe we should carry this further. What should the rest of our design objectives be, and what problems do they suggest? How might we feed the cards for reading and punching, and how might we take care of the clutching? Can we just take one of the tried and true old parallel machines, remove 68 of the punches and turn it around sideways? If not, why not? If so, what other modifications would we have to make?

# Engineering Case Library

## INTERNATIONAL BUSINESS MACHINES CORPORATION (E)

Expected Design Problems on the Serial Punch

While International Business Machines Corporation has cooperated with Stanford in encouraging the development of this course material and in supplying basic information and documentation, the company has not reviewed the course manuals and has had no part in their preparation and therefore does not necessarily concur with any opinions expressed or attest to factual accuracy. IBM wishes explicitly to avoid such intervention in order to allow complete editorial freedom to the University.

Prepared in the Design Division of the Mechanical Engineering Department, Scanford University by Bernard Roth and Karl H. Vesper, as a basis for student projects with financial support from the National Science Foundation.

<sup>(</sup>c) 1964 by the Board of Trustees of the Leland Stanford Junior University

Higher speed in the serial machine could be expected to further increase the danger of shortened life unless adequate steps were taken to reduce wear.

Problems of wear in the past had led to rules of thumb that it was generally best to use ball bearings for all shafts and that tungsten carbide would be advisable material for making the punch and die. From experience it had been determined that the punch should over-travel at least 0.007 inches into the die to assure complete cutting.

On the other hand, not all the design constraints were foreseen to be more severe for the serial punch than for parallel machines. For instance, the reduction in the number of punches, magnets and related parts would reduce overall complexity and take less room. The requirement to locate only 12 holes on 1/4 inch centers instead of 80 holes on 0.087 inch centers would allow more space for each punching mechanism.

The total space required for the punching mechanism, however, was not expected to be limited. The infeed and outfeed mechanisms could usually be easily adapted to requirements of punching section, and the dimensions of the overall machine were not expected to be limited. Neither was overall weight of the assembly expected to be important within the general range of previous punches.

No problems of noise were anticipated. As one engineer put it, "These machines are expected inevitably to be noisy. The ball bearings alone will make a fairly loud whitring noise. Addition of the motor, gears, picker knives and jogglers will make still more noise, and the cards themselves will add quite a popping clatter. With all these noises to start with, the noise of the punching itself doesn't make all that much difference. Noise doesn't add arithmetically."

As the first step in designing a new card handling machine, I.B.M. engineers usually would map out the entire sequence of operations on the card and determine the timing of each step. One way used to plan timing was to list the operations to be performed and simply divide the total available cycle time among the items of the list. Another approach was to plot graphically the movement of the card versus time. Both the leading and the trailing edges of the card would be plotted with distance expressed in full scale and time expressed as rotational degrees of a continuously revolving power shaft.

Once timing has been apportioned, the work would begin of designing physical characteristics of the machine's component parts. The resulting mechanisms would then be analyzed to determine whether they could really be expected to meet the performance required of them. Often as a result of such analysis on previous machines it had been necessary to rearrange the timing sequence and repeat the design process.

ECL 7

i.B.M. engineers concluded that design of the serial punch would pose some quite different problems than those of the older parallel machines and that it would not be possible simply to modify an older parallel punch slightly and expect it to do the required job. Within the time limitations of the project and the cost constraints of the desired machine they also did not think it would be possible to punch serially at 250 cards per minute with the necessary accuracy. After some discussion, it was decided that the design would be aimed at the "highest practicable" speed, with expectations that around 100 cards per minute would result:

Design constraints around which the greatest difficulties were expected included the following:

- 1. Speed Since by definition serial operation would pass cards the length of 80 holes instead of 12, the velocity of the card would have to be much higher for throughput comparable to a parallel machine. Existing parallel machines, however, were already operating close to their maximum speeds, and attempts to push them faster resulted in shortened life and inferior performance.
- 2. Card Indexing Accuracy By moving through 80 punch locations instead of 12, it was expected that the tolerance buildup would be more difficult to control in locating holes properly. Buildup on the 12 punching positions of parallel machines was at present satisfactory, but didn't leave much accuracy to spare. Moreover, if the parallel machines were operated above design speed, the indexing accuracy diminished and the resulting cards became unacceptable.
- 3. Wear The life of the new machine was required to be comparable to that of the other peripheral equipment made by IBM. Moreover, within the machine it was considered desirable that all wearing parts last the same length of time. The life of IBM punching equipment typically was aimed to be at least 5 to 6 years, which could mean hundreds of millions of cycles, depending on how continuously a customer used it. High reliability was considered extremely important.

With the number of punches reduced, the frequency of use of each punch would be proportionately higher. Serial punching would also mean that one of the punches, the one on the zero row, would be used much more than the others. In Hollerith code, the zero row in cards could be expected to require several times as much punching as any other row for two reasons: First, the numeral zero occurs in numbers over three times as frequently as any other numeral. Second, some users punch zeros for all columns in which no other information is punched. The zero thereby serves as a check to assure that no column has been overlooked in punching. Thus, in a column of figures—some of which run to six digits, the number one thousand might be entered as 001000, rather than simply as 1000. The extent of the additional demand on the zero punch to be expected from this practice was not known. With parallel punching, there was no comparable emphasis known to exaggerate wear on a particular one of the punches

For accuracy requirements of the hole locations, see the "Note on Punched Cards" (E.C.L. 2), Exhibit 7.